
GAMUDA
50
Years
Anniversary
ACCELERATING
REGIONAL GROWTH

WHO WE ARE

A globally recognised conglomerate renowned for innovative solutions and a steadfast commitment to sustainable development, through integrated expertise in engineering and construction, property development, renewable energy and technology.

OUR STORY

Founded in 1976, we have built a five-decade history distinguished by innovation, resilience and responsible business practices. Today, we are recognised as a regional leader in advancing transformative solutions across the infrastructure and development landscape, consistently delivering sustainable financial performance while upholding environmental stewardship. Our core values guide our ambition as we remain focused on achieving long-term economic growth, creating enduring value for society and the planet.

OUR EXPERTISE

- Rail and Metro Systems
- Tunnelling
- Island Reclamation
- Water Dams and Water Treatment Plants
- Roads and Expressways
- Marine Structures
- Airports
- Ports
- Power Plant
- Solar Farms
- Wind Turbines
- Hydroelectric Dam
- Pumped Storage Hydropower
- Transmission Networks
- Battery Energy Storage System (BESS)
- Townships
- Buildings
- Urban Regeneration
- Urban Transformation
- Next-Generation Digital IBS
- Sovereignty Solution
- Hyperscale Data Centres
- Systems and Trains

NINE KEY COUNTRIES

With a multi-regional presence, we wield significant influence in every community we operate in.

OUR GLOBAL PRESENCE

ONGOING PROJECTS

MALAYSIA

PROJECT	PROJECT VALUE
URBAN METRO SYSTEM	
• Penang Mutiara Line	**RM8.32 billion**
URBAN TRANSFORMATION IN PENANG	
• Silicon Island	**RM3.72 billion**
WATER TREATMENT PLANTS AND WATER REGULATING DAMS	
• Sungai Rasau Water Supply Scheme - Stage 1 (Package 1), Selangor	**RM1.97 billion**
• Ulu Padas Hydroelectric Project, Sabah	**RM4 billion**
• Northern Perak Water Supply Scheme – Water Treatment and Distribution Infrastructure	
PUBLIC INFRASTRUCTURES	
• The Northern Coastal Highway, Limbang Section 1, Sarawak	**RM1.1 billion**
• Gurney Marine Bridge, Penang	**RM250 million**
• Pan Borneo Highway Package (WPC-04), Sarawak	**RM1.7 billion**
• Second Trunk Road, Batang Lupar Bridge No.2, Sarawak	**RM236.4 million**
DATA CENTRES	
• Data Centres	**RM5.8 billion**
SOLAR FARM	
• NEDA39 Solar Farm	**RM120.9 million**
BATTERY ENERGY STORAGE SYSTEMS	
• BESS Bahau, Negeri Sembilan • BESS Pekan, Pahang	

AUSTRALIA

PROJECT	PROJECT VALUE
PUBLIC INFRASTRUCTURES	
• Marinus Link Stage 1 BoW Package	**AUD994 million** (RM2.69 billion)
• Sydney Water - Ryde Pump Station to Wahroonga Reservoir	**AUD157 million** (RM428 million)
• Richmond Road Upgrade (M7 to Townson Road)	**AUD170 million** (RM465 million)
• Coffs Harbour bypass	**AUD1.4 billion** (RM4.1 billion)
• M1 Motorway Extension to Raymond Terrace: Black Hill to Tomago	**AUD1 billion** (RM3 billion)
WIND TURBINES	
• Carmody's Hill Wind Farm	**AUD265 million** (RM718 million)
• Boulder Creek Wind Farm	**AUD243 million** (RM702 million)
• Cellars Hill Wind Farm	**AUD1.3 billion*** (RM3.6 billion)
URBAN METRO SYSTEMS	
• Sydney Metro West - Stations Package West	**AUD2.7 billion** (RM7.3 billion)
• Sydney Metro West – Western Tunnelling Package	**AUD2.1 billion** (RM6.5 billion)
SYSTEM WORKS	
• METRONET High-Capacity Signalling Project	**AUD1.6 billion** (RM5 billion)
SOLAR FARMS	
• Smoky Creek Solar Power Station	**AUD550 million** (RM1.56 billion)
• Guthrie's Gap Solar Power Station	**AUD550 million** (RM1.56 billion)
• Jinbi Solar Farm	
• Goulburn River Solar Farm	**AUD625 million** (RM1.8 billion)
• Weasel Solar Farm	**AUD330 million*** (RM911 million)

**Estimated project value as of July 2025.*

TAIWAN

PROJECT	PROJECT VALUE
MARINE STRUCTURES	
• Seawall-Taipei Port	**NTD7.2 billion** (RM933 million)
• Kaohsiung Port Intercontinental LNG Terminal - Wharf and Connecting Roads (Bridges)	**NTD25.58 billion** (RM3.72 billion)
PUBLIC INFRASTRUCTURES	
• 161kV Songshu to Guangfeng Underground Transmission Line	**NTD3.1 billion** (RM463 million)
• 345kV Gangfeng-Zhongke, Zhongke-Hengshan Underground Transmission Line (Third Section)	**NTD3.83 billion** (RM557.2 million)
URBAN METRO SYSTEMS	
• Kaohsiung Metropolitan Mass Rapid Transit (MRT) Xiaogang–Linyuan Line Civil Works and Electromechanical Facilities	**NTD26.39 billion** (RM3.3 billion)
• Taoyuan City Underground Railway Project, Package CJ18 PingZhen Commuter Station	**NTD14.5 billion** (RM2.13 billion)
• Kaohsiung MRT Metropolitan Yellow Line Package YC01	**NTD23.4 billion** (RM3.45 billion)
• Xizhi Donghu Mass Rapid Transit	**NTD31.96 billion** (RM4.3 billion)
SYSTEM WORKS	
• Xizhi Donghu Mass Rapid Transit ◦ Construcciones y Auxiliar de Ferrocarriles (CAF): 23 Urbos Trams ◦ Hitachi Rail Ground Transportation Systems (GTS) – Canada: Communications-Based Train Control (CBTC) signalling system ◦ Hitachi Rail Ground Transportation Systems (GTS) – Hong Kong: Supervisory Control and Data Acquisition (SCADA)	

SINGAPORE

PROJECT	PROJECT VALUE
PUBLIC INFRASTRUCTURES	
• CR7 Station and Tunnels, Cross Island Line Phase 1	**SGD467 million** (RM1.45 billion)
• Cross Island Line (Phase 2) Contract 209 – Design and Construction of CR18 Station and Tunnels	**SGD510 million** (RM1.8 billion)

COMPLETED PROJECTS

MALAYSIA

Urban Metro Systems in Kuala Lumpur
- MRT Kajang Line (Line 1)
- MRT Putrajaya Line (Line 2)

Key Intra-Urban Expressways and Highways, Klang Valley
- Lebuhraya Damansara-Puchong (LDP)
- Shah Alam Expressway (SAE)
- Western Kuala Lumpur Traffic Dispersal Scheme (SPRINT Highway)

Inter-State Rail Transport
- Electrified Double Track Project (EDTP) (Ipoh-Padang Besar)

World's First Dual-Purpose Tunnel
- Stormwater Management and Road Tunnel (SMART)

Water Regulating Dam, Water Treatment and Power Plants
- Sungai Selangor Dam, Selangor
- Rasa and Bukit Badong Water Treatment Plants (SSP3), Selangor
- Prai Power Station, Penang

Hospital, Ports and Marine Structures
- Hospital Universiti Kebangsaan Malaysia
- Lumut Naval Harbour, Perak
- North Butterworth Container Terminal, Penang

Bridges
- Kuantan Bridge, Pahang
- Pulau Bunting Bridge, Kedah

Public Infrastructure
- PMV Infra 05 – Belfield Tunnel, Kuala Lumpur

SINGAPORE

Public Infrastructures
- Gali Batu Multi-Storey Bus Depot

TAIWAN

Marine Structures
- Marine Bridge – Guantang
- Extension of Marine Bridge – Guantang

Urban Metro System
- Kaohsiung MRT Metropolitan Orange Line Package C04

QATAR

Highway and Airport
- Dukhan Highway
- Hamad International Airport

BAHRAIN

Bridges
- Sitra Causeway Bridges

INDIA

Key Urban Expressway and Highway
- Durgapur Expressway
- Panagarh-Palsit Highway

VIETNAM

Urban Regeneration
- Yen So Sewage Treatment Plant and Yen So Park

OUR SUSTAINABILITY GLOBAL ALIGNMENT

SBTi has verified our net-zero (including near/long term emission reduction) science-based targets:

SCIENCE BASED TARGETS
DRIVING AMBITIOUS CORPORATE CLIMATE ACTION

THE NET ZERO STANDARD
APPROVED NET-ZERO TARGETS

We are official supporter of:

TCFD TASK FORCE ON CLIMATE-RELATED FINANCIAL DISCLOSURES

We are official partner of:

We are member of:

BUSINESS AMBITION FOR 1.5°C

GLOBAL SUSTAINABILITY ATTAINMENTS

Inaugural inclusion to the FTSE4Good Bursa Malaysia ("F4GBM") and FTSE4Good Bursa Malaysia Shariah ("F4GBMS") Indexes in Q4 2023.

FTSE4Good

Since 2020, Gamuda has demonstrated an upward trajectory in ESG performance ratings across renowned global investment platforms.

Member of Dow Jones Sustainability Indices
Powered by the S&P Global CSA

MSCI Rating: AA
CCC – B – BB – BBB – A – AA – AAA
Note: MSCI rating – CCC (worst) to AAA (best)

SUSTAINALYTICS
a Morningstar company

Corporate ESG Performance Prime
RATED BY ISS ESG

GAMUDA GREEN PLAN

PILLAR 1

SUSTAINABLE PLANNING AND DESIGN FOR CONSTRUCTION

The Gamuda Green Plan 2030 is our strategic environmental, social and governance (ESG) living blueprint for the Group. This comprehensive framework was developed in 2021 to address ESG risks and opportunities while delivering positive benefits and value to the economy, environment, and communities.

PILLAR 2

OUR COMMUNITY IN OUR BUSINESS

To equip ourselves with the right ESG knowledge, become subject matter experts in our respective domains and cultivate good governance in ESG.

PILLAR 3

ENVIRONMENTAL AND BIODIVERSITY CONSERVATION

To drive impactful efforts in nature conservation and biodiversity stewardship in our developments.

PILLAR 4

ENHANCING SUSTAINABILITY VIA DIGITALISATION

By leveraging on technology and data management that will enhance and enable Group-wide efforts in sustainable developments.

OUR NET ZERO JOURNEY

Before 2021

Our Stormwater Management and Road Tunnel (SMART) project, constructed in **2002** was our first climate-related infrastructure project.
The primary purpose of SMART is to address two critical issues: flood prevention and traffic congestion in Kuala Lumpur

In **2016**, we launched Gamuda Next-Generation Digital IBS, which involved the use of digital design tools and robotics for safer and more sustainable construction, resulting in minimal wastage

In **2017**, climate action became one of our material matters

In **2018**, we established Gamuda Parks to ensure biodiversity and communal spaces were integrated in our developments. This was also the foundation for our carbon sequestration efforts

In **2020**, we began disclosing our carbon emissions data via CDP

2021

Launch of the Gamuda Green Plan 2030, which aims for a 30 percent reduction in Scope 1 and Scope 2 emissions intensity by 2025, and 45 percent by 2030

- Implemented carbon traceability using cloud-based ESG software
- Aligned our sustainability reporting with TCFD
- Obtained external assurance on Scope 2 emissions
- Began monitoring our Scope 3 construction emissions

2022

Committed to being a net zero carbon organisation by 2050

- Adopted the Gamuda Group ESG Policy that includes our carbon reduction plans
- Became an official supporter of TCFD
- Committed to SBTi and became an official member of the Business Ambition for 1.5 degree celsius campaign
- Implemented an integrated cloud-based software to enhance our emissions data monitoring and reporting
- External assurance on Scope and Scope 2 emissions
- Began Scope 3 emissions traceability disclosures
- Promoted supply chain readiness towards an integrated carbon reduction programme
- Acquired 30 percent equity stake in ERS Energy Sdn Bhd

2023

Received ISO14064-1 verifications for our disclosed GHG emissions data

- Report Group's emission to MGTC via Low Carbon Operating System, LCOS
- Began collecting our Scope 3 emission data from suppliers and disclosing data from eight out of the 15 emission categories according to the GHG Protocol
- Increase usage of renewable energy to 21 percent of Group total energy
- Continued validating our current state based on LCC 2030 challenge, ensuring alignment to reduction capabilities (Diamond rating)
- Introduced EV infrastructure at our offices and premises
- Building through Wetlands Arboretum Centre
- Continued to expand the conversation on renewable energy usage such as GET/RECs

2024

All project sites managed by Gamuda Engineering Australia are powered by 100% renewable energy

- Ranked second for the Overall ESG category in the 2024 Asia Pacific (ex-Japan) Executive team by Institutional Investor Research (II Research)
- Honoured with a Gold award in the Renewable Energy category at the ESG 2024 Positive Impact Awards, organised by The Star
- Inaugural assurance for scope 3 emissions data
- Delivering works for Aula Energy for onshore wind farm in Central Queensland
- Deployment of the Mobile Solar Farm systems at the Australia's project construction area
- Gamuda Cove is home to six Tesla Superchargers and 18 Destination Chargers, making it the largest Supercharging station in Southeast Asia
- Certified The Edge Advance Wetlands Arboretum Centre (WAC) now open to academics, researchers and public
- Teaming with Rohas Tecnic Berhad (Rohas) to bid and deliver Australian transmission projects

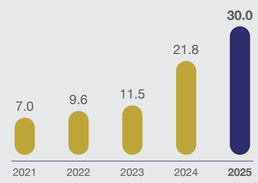
2025

First engineering and construction company in Malaysia to receive SBTi-validated targets

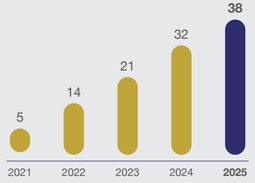
- Commenced construction on the Goulburn River Solar Farm
- Emission traceability expanded to include United Kingdom operations
- Received various internationally recognised green certifications, including NABERS, WELL Building Standards, and BREEAM in United Kingdom
- Solar installations increased to 84,019 units across 23 sites
- Expanded digital biodiversity monitoring using e-DNA and satellite technologies
- Increasing the topics of assurance for scope 3 emission data

FINANCIAL PERFORMANCE

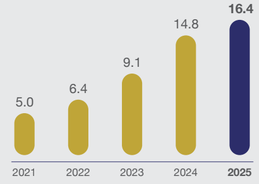
MARKET CAPITALISATION
RM30b | AUD10.6b | SGD9.1b | GBP5.3b | NTD218.7b | VND175,336.1b



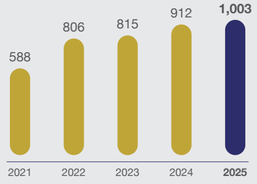
ORDERBOOK
RM38b | AUD13b | SGD11b | GBP7b | NTD277b | VND222,092b



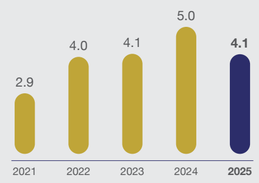
REVENUE
RM16.4b | AUD5.8b | SGD5b | GBP2.9b | NTD119.5b | VND95,850.4b



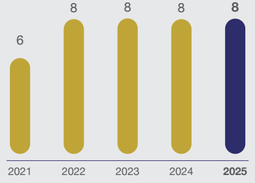
NET PROFIT
RM1,003m | AUD356m | SGD303m | GBP177m NTD7,310m | VND5,862,069m |



PROPERTY SALES
RM4.1b | AUD1.5b | SGD1.2b | GBP0.7b | NTD29.9b | VND23,962.6b



RETURN ON OWNERS' EQUITY
8%



All values as per Integrated Report 2025

YBHG DATO' LIN YUN LING
GROUP MANAGING DIRECTOR

The Group's sustained robust growth is a function of adept utilisation of almost five decades of cultivated strengths: human capital development, innovation, strategic acumen and resilience.

These cornerstones will continue to propel us forward with a greater focus on sustainability as we deliver our five-year business plan.

GROUP ORGANISATION STRUCTURE

BOARD OF DIRECTORS

YBHG TAN SRI DATO' SETIA HAJI AMBRIN BIN BUANG
Chairman

YBHG DATO' LIN YUN LING
Group Managing Director

YBHG DATO' IR HA TIING TAI
Deputy Group Managing Director

MS. CHAN WAI YEN, MILLIE
Independent Non-Executive Director

MS. CHIA AUN LING
Independent Non-Executive Director

PUAN LILA AZMIN BINTI ABDULLAH
Independent Non-Executive Director

ALTERNATE DIRECTOR:

MR. JUSTIN CHIN JING HO
Alternate to YBhg Dato' Ir Ha Tiing Tai
– Managing Director, Gamuda Engineering

YBHG DATO' LIN YUN LING
Group Managing Director

BOARD COMMITTEES

- Audit
- Nomination
- Remuneration

HEAD OFFICE SUPPORT

- Finance and Management Accounting
- Gamuda Capital and Business Development
- Legal and Company Secretarial
- Integrity and Governance Unit
- Information Services and Cybersecurity
- Human Resource and Administration
- Group Corporate Communications
- Investor Relations
- Environment, Social and Governance Unit
- Internal Audit

GAMUDA ENGINEERING

MR. JUSTIN CHIN JING HO
Managing Director

GAMUDA LAND

GIM TECK YEW
Chief Executive Officer

AREAS OF EXPERTISE

Adopting differentiation as a strategy in business and development

ENGINEERING A DIGITAL LEGACY

From the outset, we've embraced digitalisation across all project aspects, exemplified by our early adoption during the Stormwater Management and Road Tunnel (SMART) project, a pioneering climate mitigation initiative.

Our commitment to innovation is ingrained in our vision: **"Leading the region in breakthrough solutions."**

Four Pillars of Digital

Digital Engineering Governance
Unifying and improving our technology landscape

Digital Community
A community of like-minded staff to support and collaborate

Data Excellence
Improving collection, management and innovation of data across the Group

Digital Empowerment
Empowering our employees to build solutions through our Data Hero programme

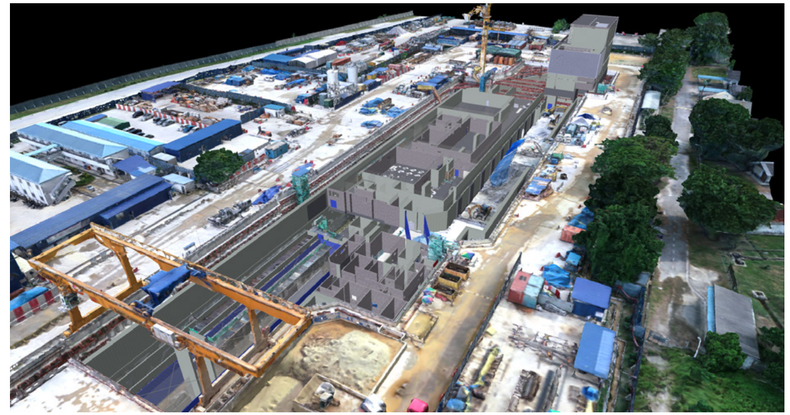
We remain at the forefront of infrastructure and development designs using the latest technology and tools managed in-house.

Enabling our digitalisation ambitions is the Gamuda Excellence Transformation (GET) programme, which elevates digital excellence through technology deployment across the group.

At its core is the Gamuda Digital Operating System (GDOS), a unified ecosystem that consolidates enterprise data on a single cloud platform, laying the foundation for 4D and 5D Building Information Modelling (BIM) systems, Next-Generation Digital Industrialised Building System (IBS), and Generative Artificial Intelligence (GenAI).

Our Gamuda Green Plan 2030 aims to accelerate our organisation by digitally integrating our processes. Using digital design tools and robotic construction will support our ability to measure our impacts.

The common goal towards implementing advanced digital tools, methodologies and solutions, the Group has achieved greater efficiency, precision and accuracy, cost savings, and improved project outcomes.



BIG DATA ENABLING GLOBAL VISIBILITY OF PROJECTS

We've embraced a data-first approach to engineering, positioning ourselves as a technology-driven, data-centric organisation. This approach has revolutionised our operations, fostered innovation and established new industry benchmarks. By centralising our project data through intricate and robust data warehouses, we've created a unified ecosystem that ensures easier access to critical information and facilitates improved decision-making across all levels of our organisation.

This approach has not only improved our operational efficiency but has also positioned us to leverage advanced technologies like AI and machine learning, optimising processes, budgets, safety, and quality control across all our projects.

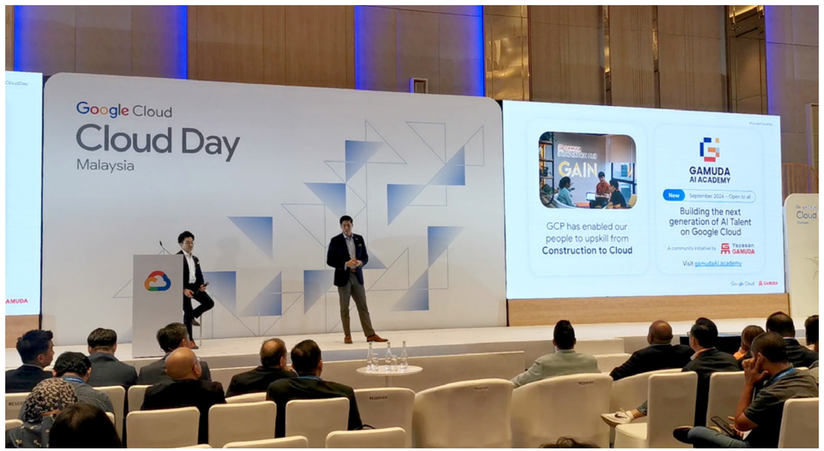
As a result, we've seen a transformative impact on our regional workforce, with data visualisation and analytics skills becoming essential even for field personnel, fostering a more collaborative and innovative work culture.

GAMUDA AI ACADEMY

Innovative and Novel Approach to Talent and Skills Building

Our pioneering Gamuda AI Academy offers a comprehensive three-month curriculum focusing on full-stack AI development, including front-end, backend, and AI technologies. The academy leverages Google Cloud's capabilities to develop and deploy scalable solutions and address the shortage of technology-related talents in the construction sector.

Internally, we provide a platform for talent to share and showcase ideas and breakthroughs under our monthly masterclass programme. Our Data Hero programme has also opened avenues for Gamudians to pursue fully-sponsored cloud certification. This has led to a strong community of learners and innovators.



Integrated Dashboard Offers Full Project Visibility

We have implemented a unified platform that centralises project data, facilitating the creation of insightful dashboards. These dashboards, powered by tools like Power BI and BigQuery, provide real-time updates on project status, operations, and various processes throughout our projects. This approach has transformed our data into a potent strategic tool, enabling management to make informed decisions and optimise project outcomes, surpassing IR4.0 industry standards.

Extended Realities and GIS Brings Reality Context to Construction Projects

As innovators in construction, Gamuda has developed the Building Information Modelling Augmented Reality (BIMAR) app to allow digital BIM designs to be overlaid onto physical construction sites for improved inspection, validation, and clash detection. These technologies significantly improve on-site decision-making and problem-solving. We have also commissioned the use of virtual reality headsets to simulate safety training.

Geospatial Information System (GIS) in Gamuda is used for advanced mapping, spatial analysis, and project planning. The integration of GIS with our other technological innovations enhances our ability to manage and visualise complex spatial data, further solidifying Gamuda's position as a leader in digital transformation within the construction industry.

GAMUDA TECHNOLOGIES

For over five decades, innovation has been at the core of our DNA. To solve the world's most complex infrastructure challenges, we had to innovate.

This drove us to pioneer the world's first autonomous tunnel boring machine (TBM) AI Control System and develop integrated digital platforms, such as Tunnel Insight (TI), as well as the Gamuda Digital Operating System (GDOS).

Gamuda Technologies represents this forward-thinking approach, serving as the outward-facing arm of our digital strategy, with the aim to launch new digital ventures with strategic partners and commercialising our proprietary tech solutions.

GAMUDA DNEX CLOUD

GAMUDA DNEX CLOUD

Gamuda and DNeX's strategic alliance combines two industry leaders to offer the Malaysian market unique and proven organisational transformation initiatives and practices, hosted in Malaysia, managed by Malaysians.

The Group, through its Gamuda Technologies division, has joined forces with Dagang NeXchange (DNeX), forming Gamuda DNeX Cloud to provide novel air-gapped Google Distributed Cloud Services (GDC Services).

Our partnership represents a milestone in Malaysia's digital transformation, offering customers unprecedented secure cloud solutions tailored to the most demanding regulatory and technological requirements via access to Google Cloud's leading artificial intelligence (AI) and cloud technologies.

The 50:50 JV is authorised to act as the sole provider of GDC Services targeted across federal and state entities within the government, as well as private entities such as financial service institutions and security-sensitive organisations.

Our collaboration with DNeX marks a pivotal moment in digital transformation. By combining our deep AI and cloud expertise with DNeX's advanced technological capabilities and our established Google Cloud partnership, we are uniquely positioned to accelerate digital innovation across regulated sectors.

AUTODESK FORMA

AUTODESK

A unified platform to drive construction innovation across APAC

The dynamic collaboration between Gamuda and Autodesk, which began in 2022, has propelled the widespread integration of Forma (formerly known as Autodesk Construction Cloud).

Gamuda utilises Forma as a key part of Gamuda Digital Operating System (GDOS), which drives the collaboration and data collection from projects.

Integrating Forma throughout our engineering processes has broken down the barriers of people operating in silos.

Forma unites teams across design, health and safety, contracts, commercial and project delivery onto a single technology platform. The unified platform allows seamless collaboration between multidisciplinary and regional teams, faster project completion time, keeping within budget, and meeting global standards.

Gamuda has established a strong strategic and collaborative relationship with Autodesk, exemplified by regular invitations for us to speak in high-level international events such as TechX, Autodesk University, and the Construction Executive Council (CXC). Gamuda's digital efforts also have been highlighted in several publications and insights by Autodesk.

The impact at a glance

- **Built a more robust common data environment where everybody can collaborate most effectively**
- **United multidisciplinary teams across borders to improve integrated project delivery**
- **Deployed and scaled digital processes across regional teams with ease**
- **Digitised and centralised cost management capabilities, reducing the need for manual entry**
- **Empowered businesses to innovate with a robust digital environment to build upon**

Google Cloud

A robust digital backbone for technology in construction

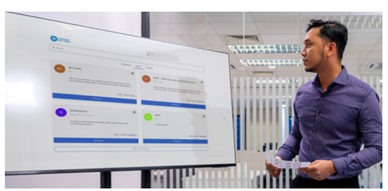
Agentlinc

Artificial Intelligence (AI) is rapidly evolving and reshaping industries. In the construction sector, traditionally slow to embrace technological change, AI is now poised to catalyse a profound transformation and Gamuda is a step ahead.

In recent years we have strengthened our partnership with Google Cloud to integrate enterprise-grade Generative Artificial Intelligence (GenAI) capabilities and its cloud computing expertise into our operations. GenAI tools empower our workforce to develop innovative, custom AI solutions integrated with our existing workflows.

Developed in-house, Agentlinc (formerly known as Bot Unify) is Gamuda's very own secure Assistant Marketplace designed to simplify daily workflows using GenAI, which integrates with our internal documents to create expert chatbots that can assist us 24/7 in different domains.

This partnership has transformed our infrastructure projects, generating significant stakeholder interest across Malaysia, Australia, Taiwan, Vietnam, Singapore and the broader industry.



NEXT-GENERATION DIGITAL IBS

Next-Generation Digital IBS is the future of residential, commercial and infrastructure construction. From cloud design, BIM integration and automated production – this digital solution delivers design flexibility, fast construction and superior quality finish.

Our factories are located in Banting and Sepang, Selangor. With Malaysia's largest manufacturing capacity, Gamuda is ramping up production to support its data centre project wins.

Gamuda aims to transform the industry with Next-Generation Digital IBS as a driving force behind the Gamuda Green Plan, enhancing resource efficiency and sustainability.

A Life Cycle Analysis on Gamuda Gardens Valeria Phase 5A revealed that it significantly reduced product and construction stage and upfront embodied emissions compared to conventional construction, as well as achieved significant waste reduction, and electricity, fuel and water savings.

Our portfolio				
Data Centre	Commercial	AI IoT robotic manufacturing system improved the materials used in making concrete panels	40% reduction in embodied carbon	55% reduction on foreign worker reliance
		All products have QR codes that can be tracked throughout the entire supply chain	Autonomous product production using data and learnings through factory IoT network and previous iterations	Clash analysis in a cloud-based 3D building information model (BIM) allows for precise pre-planning
High Residential	Landed Residential	Productivity can be monitored remotely	BIM augmented reality mobile application called BIMAR allows more accurate inspection	Like Lego bricks, home parts will be delivered in pods or boxes to the construction site and assembled from there
		40% faster delivery		

Cloud-based system and design integration

A key differentiator in our township development is the accelerated adoption of 100 percent Digital IBS for both landed and high-rise projects in Gamuda Land, ensuring quality, speed, and minimal waste.

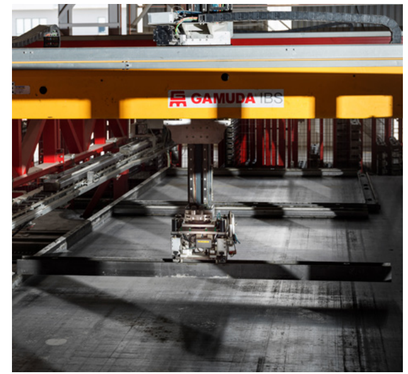
This IBS design gives us a competitive edge in bids from property developers and infrastructure builders, addressing market challenges with a focus on green building, innovation, and technology.

Gamuda's Next-Generation Digital IBS offers comprehensive digital services, including land-based digital design and value engineering, with various precast products for residential, commercial, and infrastructure projects.

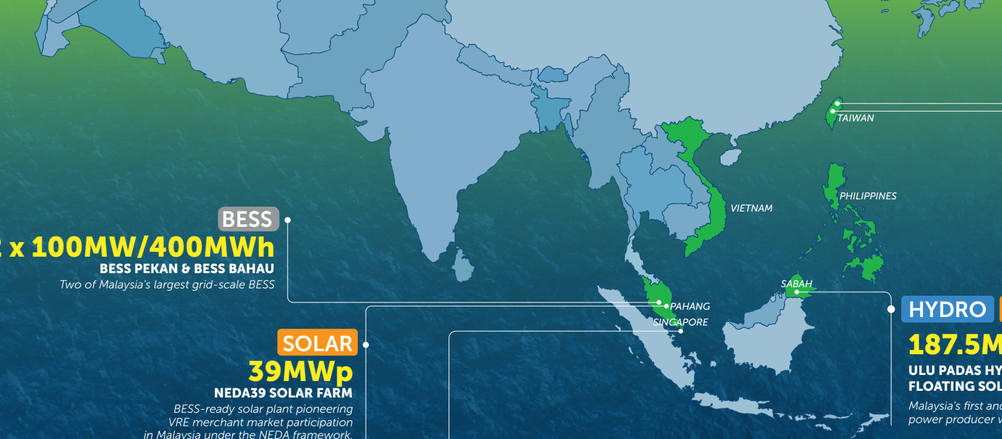
Upskilling the nation

The Construction Research Institute of Malaysia has independently verified Gamuda's Next-Generation Digital IBS to increase builder productivity, equip contractors for the Industry 4.0 revolution and create higher-income job opportunities in Malaysia.

Our high-quality control standard is already seeing the Next-Generation Digital IBS rapidly expanding into several Gamuda Land projects, including Amber Residence at twentyfive7, GAIA Residences at Gamuda Gardens and Maya Bay Residences at Gamuda Cove and our newly launched Park Homes within all three townships.



OUR EXPANDING 4GW RENEWABLE ENERGY PIPELINE



BESS

2 x 100MW/400MWh

BESS PEKAN & BESS BAHAU

Two of Malaysia's largest grid-scale BESS

SOLAR

39MWp

NEDA39 SOLAR FARM

BESS-ready solar plant pioneering VRE merchant market participation in Malaysia under the NEDA framework.

ELECTRIC MOBILITY

240 DC-CHARGERS

GALI BATU MULTI-STOREY BUS DEPOT

Singapore's largest EV-ready public transport facility, hosting over 240 electric buses and 240 charging stations.

HYDRO SOLAR

187.5MW + 150MW

ULU PADAS HYBRID HYDROELECTRIC DAM & FLOATING SOLAR PLANT

Malaysia's first and largest hydroelectric independent power producer with integrated floating solar plant.

TRANSMISSION

345kV

GANGFENG–ZHONGKE, ZHONGKE–HENGSHAN UNDERGROUND TRANSMISSION LINE

Main backbone to Taiwan's most advaned chip making hub.

TRANSMISSION

161kV

SONGSHU–GUANGFENG UNDERGROUND TRANSMISSION LINE

Reinforcing grid resilience across Northern Taiwan.

PUMPED HYDRO

750MW/12GWh

CAPRICORNIA PUMPED HYDROELECTRIC STORAGE SYSTEM (ECI)

Powering 900,000 Queensland homes with affordable, reliable energy.

SOLAR BESS

720MWp + 600MW/2,400MWh

SMOKY CREEK AND GUTHRIE'S GAP SOLAR POWER STATIONS

The largest solar and battery hybrid projects in construction in Australia.

SOLAR

75MWp

JINBI SOLAR FARM

Consists of 160,000 solar panels and represents a major milestone toward decarbonising the Pilbara region.

WIND

228MW

BOULDER CREEK WIND FARM

38 turbines powering around 85,000 homes in Queensland.

WIND

256MW

CARMODY'S HILL WIND FARM

Powered by 42 turbines and a 12.8km, 275kV transmission line linking to the Davenport–Brinkworth network.

SOLAR BESS

435MWp + 300MW/1,200MWh

MORTLAKE ENERGY HUB (ECI)

Victoria's largest hybrid solar and BESS project, powering 140,000 homes sustainably.

SOLAR WIND

600MW

WEASEL SOLAR FARM & CELLARS HILL WIND FARM

Tasmania's largest integrated solar and wind development, co-existing with productive farmland.

TRANSMISSION

750MW

STAGE 1 OF MARINUS LINK

Undersea and underground electricity and data interconnector project between Tasmania and Victoria.

SOLAR BESS

585MWp + 49MW/562MWh

GOULBURN RIVER SOLAR FARM

New South Wales' largest hybrid solar and BESS project, powering 225,000 homes sustainably.

Note: The image shown is for illustrative purposes only and is subject to changes and it may be revised in the event of no further development takes place.

RENEWABLE ENERGY – MALAYSIA

ASEAN's clean energy transition is a powerful economic driver, and Gamuda is helping power that growth through our top-to-toe engineering expertise. With a growing 4 GW renewable energy pipeline, we are expanding future-ready solutions across solar, hydro, pumped hydro, wind and transmission networks.

Developing a 39 MWp solar power plant in Pekan, MALAYSIA

NEDA39 SOLAR FARM

We embarked on the electricity market with the inauguration of our first Solar Power Plant in Neda Pekan, setting the stage for a greener, more sustainable future.

The 125 acres and 39 MWp solar farm uses cutting-edge technology, such as solar trackers and a battery storage system to future-proof the facility.

Upon operation, NEDA39 is estimated to generate up to 64,000 MWh of solar power and Renewable Energy Certificate (RECs) annually.

Project value – RM120.9 million (AUD38.7 million)
Delivery partner: ERS Energy Sdn Bhd

COLLABORATION WITH SD GUTHRIE BERHAD

We have signed a collaboration agreement with SD Guthrie Berhad (SDG) to develop, own, and operate solar power assets, including energy storage systems, with a target capacity of 1.2 GW. This marks a significant step in expanding our renewable energy infrastructure portfolio.

The partnership brings together complementary strengths, SDG's vast, strategically located land bank across Malaysia and Gamuda's proven technical expertise. With a 4 GW pipeline of renewable projects across the Asia Pacific, spanning solar, wind, hydro (including pumped hydro), storage, and transmission, Gamuda is well-positioned to deliver impactful projects.

With this synergy, the partners aim to capitalise on the surging demand for RE from high-quality offtakers, offering fast-tracked scalable RE supply.

COLLABORATION WITH GENTARI

We entered a landmark partnership with Gentari through Gentari Renewables Sdn Bhd, to develop approximately 1.5 GW of renewable energy capacity through solar photovoltaic power plants paired with battery energy storage systems (BESS). Established under the national Corporate Renewable Energy Supply Scheme (CRESS) framework, the new capacity is intended to meet the energy demands of strategic hyperscale data centre (DC) players.

Complementing each other's strengths, the partnership leverages our proven regional track record in engineering, construction, and delivery of complex infrastructure projects, including renewable energy, with Gentari's expertise in large-scale renewable energy development and operations in large-scale renewable energy assets, with more than 8 GW of installed and under-construction capacity across its markets.

Together, Gentari and Gamuda are uniquely positioned to deliver scalable, bankable renewable energy solutions, allowing hyperscale data centres to operate with greater reliability and a significantly reduced carbon footprint, as well as advancing Malaysia's renewable energy transition while reinforcing the nation's role as a regional digital economy hub.

RENEWABLE ENERGY – AUSTRALIA

As we take the next step in our Australian growth plans, we aim to become a leading end-to-end energy infrastructure partner - investing, developing, building and owning assets to accelerate Australia's clean energy future.

We focus our efforts on the AUD328 billion clean energy and renewables infrastructure market. Our strategy will go beyond the construction of renewable projects to invest up to 40 percent equity in solar and wind assets to build a 1 to 2 GW portfolio within five years.

SMOKY CREEK AND GUTHRIE'S GAP SOLAR POWER STATIONS

DT Infrastructure will deliver the Smoky Creek and Guthrie's Gap Solar Power Stations in Central Queensland, Australia, which is a project under Edify Energy.

The projects are considered the largest solar and battery hybrid projects in construction in Australia.

Located near Biloela on the traditional lands of the Gaangalu Nation People, the landmark project represents a significant milestone in Australia's renewable energy transition and further strengthens DT Infrastructure's growing position in the delivery of large-scale renewable energy infrastructure.

The power stations will comprise 720 MWp of solar generation and a 600MW / 2,400 MWh battery energy storage system (BESS), forming one of the most significant renewable energy developments currently under construction in Queensland. Once operational, they are expected to generate up to 1,589,000 MWh of renewable energy annually, supplying reliable power to the regional network and supporting a long-term energy supply agreement with Rio Tinto.

Project value - **Smoky Creek Solar Power Station: RM1.56 billion (AUD550 million),** **Guthrie's Gap Solar Power Station: RM1.56 billion (AUD550 million)**
Engineering, Procurement, and Construction (EPC)
Design, procurement, construction, testing and commissioning of the solar generation, battery energy storage systems and associated balance of plant infrastructure. **Provide ongoing operations and maintenance services following completion, supporting long-term asset performance and reliability.**

JINBI SOLAR FARM

DT Infrastructure has been appointed to deliver the Jinbi Solar Farm, a flagship 75 MW project located on Yindjibarndi Ngurra (country) in Western Australia's Pilbara region, approximately 56 km south of Karratha.

Awarded by the Yindjibarndi Energy Corporation (YEC), which is one of Australia's largest Indigenous-led renewable energy initiatives, Jinbi Solar Farm represents a crucial milestone in the decarbonisation of the Pilbara region and will feature 160,000 solar panels.

Mobilisation is scheduled to begin in Q2 2026, with the project completion expected to be early 2028. Once operational, the facility will supply sustainable and dependable renewable energy to support Rio Tinto's regional power network and operations.

Engineering, Procurement and Construction (EPC)

RENEWABLE ENERGY – AUSTRALIA

MARINUS LINK STAGE 1 – BALANCE OF WORKS (BOW) PACKAGE

Gamuda, through DT Infrastructure's 50:50 joint venture (JV) with Samsung C&T Corporation, called TasVic Greenlink, has been awarded the contract for the Marinus Link BOW Package by the Marinus Link Pty Ltd, a jointly owned entity among the Commonwealth of Australia, the State of Tasmania and the State of Victoria.

The BOW Package is the final major construction tender for the first stage of the Marinus Link project, and our contribution in delivering these critical works will be a key enabler in connecting the 345 km undersea/underground data and electricity interconnector between Tasmania and Victoria, strengthening Australia's renewable energy infrastructure. This includes the construction of converter stations in Heybridge and Hazelwood, the installation of equipment, and the land cable civil works, spanning 90 km across Gippsland.

It will also support emissions reduction by increasing grid reliability and renewable energy flow, while delivering long-term social value through local employment, skills development and responsibly managed environmental outcomes.

Construction of Stage 1 of Marinus Link is expected to begin in 2026, pending final environmental and regulatory approval. Completion is expected in five years.

Project value - AUD994 million (RM2.69 billion)
Civil, structural, and electrical infrastructure and onshore installation tasks that follow the awarding of the main cable and converter equipment contracts.

CARMODY'S HILL WIND FARM PROJECT – BALANCE OF PLANT (BOP)

Our wholly owned subsidiary, DT Infrastructure was awarded the Full Balance of Plant contract for the Carmody's Hill Wind Farm project in the mid north region of South Australia, following the success of the Early Contractor Involvement (ECI) phase.

The 256 MW Carmody's Hill Wind Farm comprises 42 wind turbines and is situated 180 km north of Adelaide. It will become a major new source of clean energy, capable of powering more than 195,000 homes across South Australia and delivering substantial economic benefits, including the creation of up to 300 jobs during construction.

Once operational, Carmody's Hill Wind Farm will contribute directly to the renewable energy transition by increasing renewable energy generation capacity, reducing emissions and supporting the national transition away from fossil fuels.

The project will benefit local communities, procurement opportunities and regional economic activity. Strong environmental management practices will protect land, biodiversity and water resources throughout the construction.

Project value - AUD265 million (RM718 million)
The civil works include the construction of turbine foundations, internal access roads, drainage and erosion controls, crane hardstands, laydown areas and associated earthworks. **Trenching and installation of underground cable routes, site preparation works and logistics coordination to support turbine delivery and erection.**

MORTLAKE ENERGY HUB STAGE 1 (ECI)

We have been appointed as delivery partner by Yanara to develop for the Early Contractor Involvement (ECI) component of the landmark Mortlake Energy Hub, an integrated hybrid renewable energy project in southwest Victoria, specifically for stage 1, consisting of a 435 MWp solar farm with a 1,200 MWh BESS plus 300 MW Connection Point.

We were chosen as the delivery partner due to our experience delivering innovative and sustainable projects, along with our proven commitment to benefiting the communities where we work, providing jobs and benefits beyond infrastructure.

The project will be developed on a 1,060-hectare site and connect to the existing Mortlake Terminal Station through a new substation, where it will store renewable energy and dispatch it during periods of high demand without requiring any new overhead transmission lines, enhancing electricity reliability for Victorians.

Once operational, the energy hub will power about 200,000 homes annually[1], supporting Victoria's transition to a cleaner, more resilient energy network.

Project design through to completion
Securing council approvals for public roads, delivering on the project's comprehensive management plans.
Driving the procurement process for critical equipment and works packages.

[1] *The calculation is based on average annual Victorian household energy usage of 4,879 kWh (refer AER 2020 Residential Energy Consumption Benchmarks Report)*

BOULDER CREEK WIND FARM

DT Infrastructure has been awarded by Aula Energy and CS Energy to deliver the Boulder Creek Wind Farm in Queensland, Australia.

This is the first wind farm project to be delivered by Gamuda Group under the DT Infrastructure brand and expected to increase the region's renewable energy supply.

The project works include 38 turbines, with a generating capacity of 228 MW (6 MW per turbine) to power approximately 85,000* homes, and civil and electrical works to construct 41 km of access tracks with grades up to 15 percent and 70,000 m3 of cut/fill bulk earthworks.

Once completed, the Boulder Creek Wind Farm will significantly contribute to Queensland's goal of achieving 50 percent renewable energy generation by 2030. Project works commenced in late 2024.

**Estimated equivalent number of homes powered based on country-specific electricity household consumption data (Enerdata, 2020)*

Project value – RM702 million (AUD243 million)
Design and Construct
Installation of 38 turbines and construction and electrical works of 41 km of access tracks.

GOULBURN RIVER SOLAR FARM

DT Infrastructure has secured the Goulburn River Solar Farm project in the Upper Hunter region of New South Wales (NSW), Australia, from Lightsource bp Renewable Energy Investments Limited (Lightsource bp).

The project works include civil, structural and electrical infrastructure required for the 585 MWp solar farm.

Once operational, the solar farm will generate enough renewable energy to power approximately 225,000 homes.

The project is also expected to cut carbon emissions by 910,000 tonnes annually, contributing significantly to Australia's sustainability goals and green energy transition.

Beyond delivering cleaner energy, the project will enhance economic opportunities for the region and fortify NSW's electricity grid, underscoring its role in supporting the state's energy transition.

Project value – RM1.8 billion (AUD625 million)
Engineering, procurement and construction
Civil, structural and electrical infrastructure required for the 585 MWp solar farm and 49 MW/562 MWh battery energy storage system (BESS).

WEASEL SOLAR FARM AND CELLARS HILL WIND FARM

In a landmark agreement with local Tasmanian landowners through our wholly owned Australian subsidiary, Gamuda Holdings Pty Ltd, we are co-developing Weasel Solar Farm and Cellars Hill Wind Farm in Central Tasmania.

With a combined capacity of 600 MW of wind and solar energy generation and up to 600 MW of battery storage (BESS), the projects are led by the Downie Family, alongside development partner Alternate Path. Constructions are estimated to commence in 2027 and 2028, respectively.

As the portfolio represents our first significant Australian investment in renewable energy development, Gamuda will take an equity stake to secure development rights for the current and future projects, and deliver them under sole-source Engineering, Procurement, and Construction (EPC) contracts.

The agreement further aligns with our energy strategy to become a leading end-to-end renewable energy developer, builder, and owner of energy assets, thereby accelerating Australia's clean energy future.

Project value – Weasel Solar Farm: RM911 million (AUD330 million*) Cellars Hill Wind Farm: RM3.6 billion (AUD1.3 billion*)
Co-develop 600 MW of wind and solar generation with up to 600 MW of BESS.
Engineering, Procurement, and Construction (EPC).

**Estimated project value as of July 2025*

TUNNELLING

The world's first dual-purpose stormwater diversion and motorway tunnel

Project value – RM 1.9 billion (AUD610 million)
Public-Private Partnership
Turnkey Contractor
Concessionaire

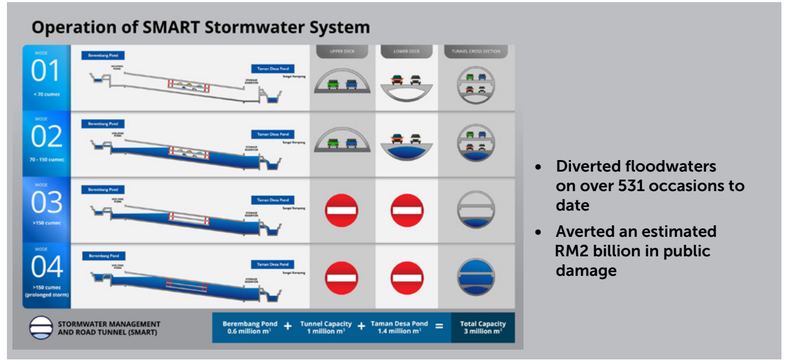
- CNN's list of top ten tunnels in the world
- United Nations-Habitat Scroll of Honour Award 2011
- Special award for National Contribution, FIABCI Malaysia Property award, Malaysia Chapter 2010
- Best international project, British Construction Industry award 2008
- Special award for large project, British ACE Engineering Excellence Awards 2008

STORMWATER MANAGEMENT AND ROAD TUNNEL (SMART), MALAYSIA

SMART left an indelible legacy on the Malaysian infrastructure engineering landscape when it took the world by storm with its unique concept to solve two of the most critical dilemmas faced by urban cities- traffic and floodwater drainage.

Functioning as a climate mitigation infrastructure since 2007, this world's first dual-purpose 13.2 m diameter tunnel was constructed with a slurry mix-shield tunnel boring machine (TBM) – the latest in Southeast Asia and the second largest in Asia. The stormwater tunnel length runs 9.7 km, while the double decking motorway length is 3 km.

SMART tunnel in its own capacity could address 45 percent of Klang Valley's major floods, especially within flood-prone areas such as Masjid Jamek, Dataran Merdeka, Leboh Ampang and Jalan Melaka.



- Diverted floodwaters on over 531 occasions to date
- Averted an estimated RM2 billion in public damage

Climate mitigation innovation

SMART is touted as a visionary infrastructure built with a sustainable, climate change solution in mind. It is innovative and unique, and the design incorporates green infrastructure.

The tunnel has demonstrated the degree of urban development Malaysia has achieved and is an example for other developing countries to emulate. SMART continues to evolve and improve its ESG value.

The operations of the SMART Tunnel are classified into four different modes.

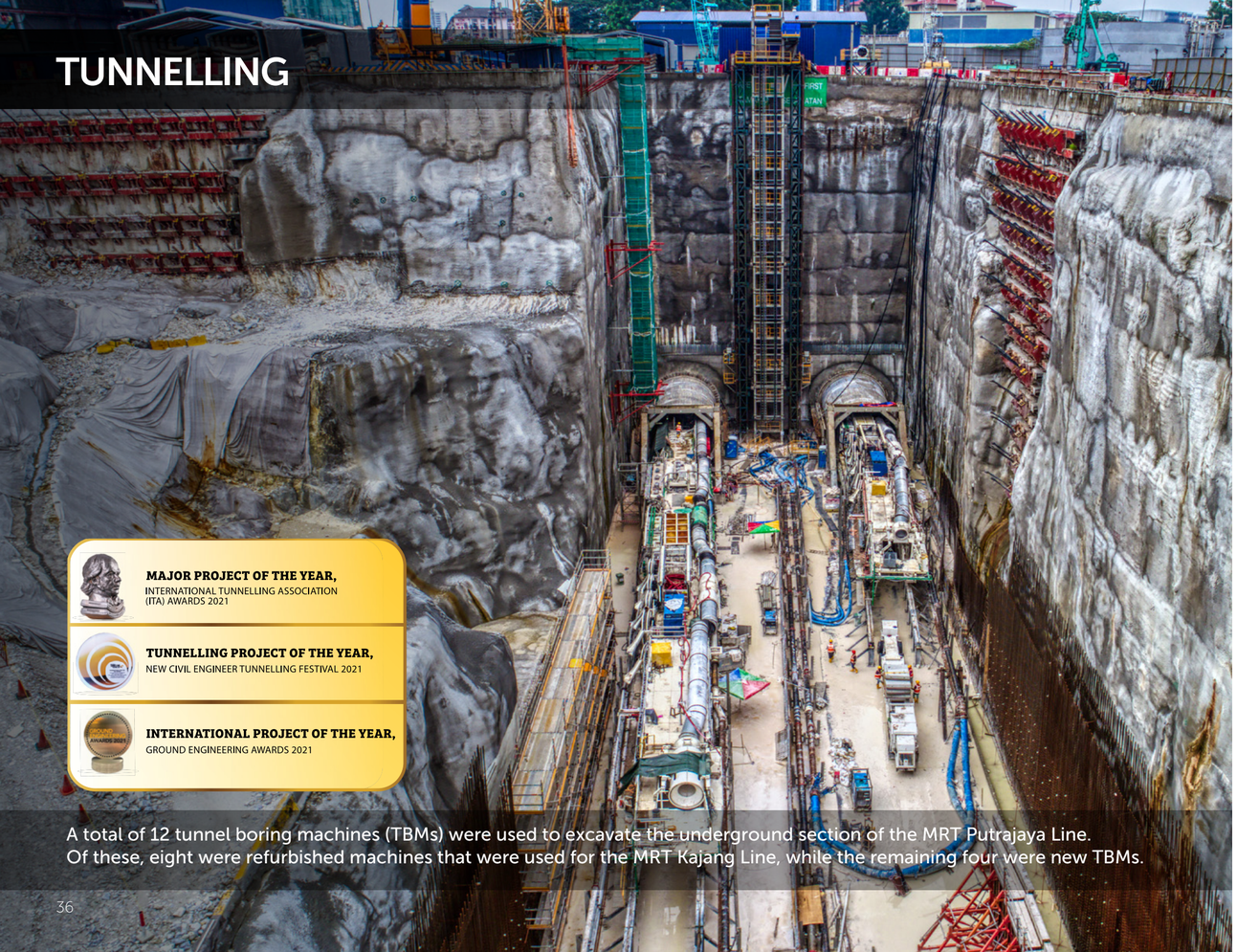
Mode 1:
No flood water will be diverted into the SMART system.

Mode 2:
The SMART system will be activated, and flood water will be diverted into a bypass tunnel in the lower channel of the motorway. Up to this point, the motorway will still be open to traffic.

Mode 3:
The SMART system will be activated and the motorway will be cleared and closed to traffic. Sufficient time will be allocated to allow the last vehicle to exit the motorway. The tunnel is on standby mode for stormwater diversion into the motorway component.

Mode 4:
The SMART system will be activated if a heavy rainstorm prolongs, and the motorway will be filled with stormwater after all the gates are opened. Motorway components will be used for the passage of floods after traffic evacuation is completed. The motorway will be re-opened to traffic within 48 hours.

TUNNELLING



MAJOR PROJECT OF THE YEAR,
INTERNATIONAL TUNNELLING ASSOCIATION (ITA) AWARDS 2021

TUNNELLING PROJECT OF THE YEAR,
NEW CIVIL ENGINEER TUNNELLING FESTIVAL 2021

INTERNATIONAL PROJECT OF THE YEAR,
GROUND ENGINEERING AWARDS 2021

A total of 12 tunnel boring machines (TBMs) were used to excavate the underground section of the MRT Putrajaya Line. Of these, eight were refurbished machines that were used for the MRT Kajang Line, while the remaining four were new TBMs.

UNDERGROUND TUNNELLING WORKS

Challenging geotechnical engineering

The biggest challenge in our underground construction works are the geological formations beneath Kuala Lumpur. The tunnelling works primarily face three key geological formations: Kenny Hill, Karstic Limestone and Granite, with most of the tunnel alignment situated in Grade V karstic limestone.

The underground portion of the MRT Putrajaya Line traverses very complex ground environment. There are many mixed-face conditions, as well as interfaces of different geological conditions and faults. There are quite a lot of quartz intrusions, which makes it a lot more challenging.

The land condition for the MRT Kajang Line also proved to be challenging as the tunnel had to cross the two main landforms of sand and sedimentary rock formation at Kenny Hills and limestone formations in Kuala Lumpur. To tackle these complex conditions, we saw the debut of the Variable Density (VD) TBM, the first of its kind in the world.

Variable Density Tunnel Boring Machine (VD TBM)

Gamuda's VD TBM is a versatile solution designed for various tunnelling modes with a unique feature – the ability to adjust slurry density for different ground conditions. Developed in response to challenges faced during the SMART project, the VD TBM achieved a remarkable 95 percent reduction in sinkhole incidents during the construction of the MRT Kajang Line, highlighting its effectiveness in ground control.

As the industry's first of its kind, the VD TBM continued to be optimised for the MRT Putrajaya Line, pushing the boundaries of underground construction and laying the foundation for Gamuda's autonomous tunnel boring machine (TBM).

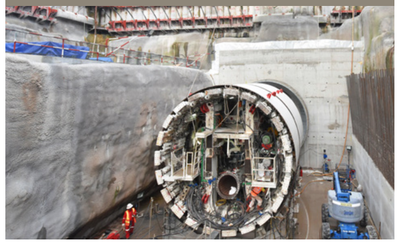
- Innovation award (Variable Density in Tunnelling Technique) for MRT Kajang Line (underground), Malaysian Construction Industry Excellence Awards (MCIEA) 2017
- Technical innovation of the year, MRT Kajang Line (underground), MCI international tunnelling and underground space awards 2014

Autonomous Tunnel Boring Machine (TBM)

Introducing the world's first autonomous TBM – a significant upgrade from our groundbreaking VD TBM. Developed in-house, the autonomous TBM utilises custom artificial intelligence algorithms for autonomous control of TBM operations. Real-time analysis of machine data enables the system to take charge of steering, advancing, excavating and slurry sub-systems with minimal human input.

The result is safer tunnelling, enhanced cost efficiency, faster response times, higher accuracy, and tangible productivity. The autonomous TBM's capability to effectively integrate multiple TBM drives has been successfully demonstrated in MRT Putrajaya Line tunnel drives, covering four distinct geological formations.

- Innovation in Tunnel Excavation Award, New Civil Engineer Tunnelling Awards 2019
- Technical product/equipment innovation, ITA Tunnelling and Underground Space Awards 2019



MRT KAJANG LINE, MALAYSIA

The Nation's most iconic infrastructure

Malaysia's first metro system - the Mass Rapid Transit (MRT) Kajang Line, was handled from conceptualisation to completion by our joint venture MMC Gamuda.

Pioneering the first Project Delivery Partner (PDP) model in Malaysia by taking on a single point of accountability, Gamuda guaranteed the delivery of the elevated section to safety, quality, time and cost. Featuring world-class metro facilities complete with sustainable, energy-efficient features, the MRT Kajang Line aims to serve a catchment of 1.2 million people, connecting passengers travelling between populated residential, commercial centres and key employment hubs in the Klang Valley.

The line has 29 stations, of which seven are underground, and the world's first VD TBM was deployed for the underground portion of the alignment. The MRT Kajang Line is a symbol of greater and more seamless urban connectivity in Malaysia.

Project value – RM25.6 billion (AUD8.2 billion)
Project Delivery Partner (PDP)
**42 km	29 stations**
Serving a catchment of 1.2 million people
Used highly-complex VD TBMs for challenging karstic limestone ground
Delivered MRT Kajang Line ahead of schedule and below cost

- **Builder's Award for (Civil Engineering Construction) for MRT Kajang Line (Underground), 2018**
  International Federation of Asian and Western Pacific Contractors' Associations
- **Highly Commended Community Engagement Award for MRT Kajang Line (Underground), 2017**
  New Civil Engineer Tunnelling Awards
- **Five Star Occupational Health and Safety Audit (Four Stars) - MRT Kajang Line (Underground), British Safety Council 2016**
- **International Safety Award (with Distinction) for MR Kajang Line (Underground), British Safety Council 2015**
- **Sector Awards Construction and Property Activities Category, British Safety Council 2015**

MRT PUTRAJAYA LINE, MALAYSIA

A success of innovation excellence

The success of MRT Kajang Line led to Gamuda delivering the MRT Putrajaya Line, solidifying the Group's reputation as the premier rail and infrastructure partner in Malaysia. As the turnkey contractor for the entire MRT Putrajaya Line alignment, Gamuda constructed the elevated and underground portions.

With 36 operational stations, of which 27 are elevated and nine underground, the second line of the KVMRT Project serves a corridor population of approximately two million people, stretching from Kwasa Damansara to Putrajaya, Malaysia's federal administrative centre.

This game-changing project significantly impacts the places it crosses, bringing the nation's government agencies and suburbs around Klang Valley closer to the city centre.

Project value – RM30.7 billion (AUD9.8 billion)
Turnkey Contractor
56.2 km, 36 operational and five provisional stations
Serving a corridor population of approximately 2 million people.
MRT Putrajaya Line's sustainable design achieved a Five-Star Sustainable INFRASTAR certification.

- **Best Project Award - Infrastructure Major Category), 2024**
  Malaysian Construction Industry Excellence Awards
- **Sword of Honour Award for MRT Putrajaya Line, 2022**
  British Safety Council
- **Five Star Occupational Health and Safety Audit (Five Stars) – MRT Putrajaya Line (Underground), 2021**
  British Safety Council
- **Sword Of Honour Award for MRT Putrajaya Line, 2020**
  British Safety Council
- **Five Star Occupational Health and Safety Audit (Five Stars) – MRT Putrajaya Line (Underground), 2020**
  British Safety Council
- **Augmented and Virtual Reality (Engineering), 2020**
  Malaysia Technology Excellence Awards
- **Sword of Honour Award for MRT Putrajaya Line, 2019**
  British Safety Council
- **Five Star Occupational Health and Safety Audit (Five Stars) – MRT Putrajaya Line (Underground), 2019**
  British Safety Council
- **Best In Country Award, 2019**
  British Safety Council
- **Public Services Architecture Award for MRT Putrajaya Line Elevated Station Serambi Design, Asia Pacific Property Awards 2019**
  International Property Awards
- **Transport Infrastructure Category (BIM Level 2 and CDE, MRT Putrajaya Line), Asia Geospatial Excellence Awards 2017**
  Geospatial Media and Communications
- **Digital Engineering for MRT Putrajaya Line, Asia Geospatial Awards 2017**
  Geospatial Media and Communications

ELECTRIFIED DOUBLE TRACK PROJECT (EDTP), MALAYSIA

Ipoh - Padang Besar

Working together with the Ministry of Transport, we fulfilled the Malaysian Government's objective to reduce the heavy dependence on road transport through a railway that provides more efficient inter-city travel.

The successful completion and operation of the EDTP has since provided a tremendous multiplier effect for the nation. The rail network positively impacted tourism in the northern region by increasing accessibility to major cities, commercial hubs for locals and foreigners, and a faster and more efficient cargo transportation mode to the Indo-China region.

Consisting of two tunnels, seven main stations and spanning 329 km, the project involved laying two parallel electrified tracks linking the states of Perak, Kedah, Penang, and Perlis. The double-track was designed to cater for electric trains that move at speeds between 140-160 kph, drastically cutting down on the average travelling time by two-thirds.

Aside from upgrading the original single track to two parallel rail tracks, the EDTP project scope included constructing new stations, various bridges, tunnels, land and marine viaducts, control centres, and a depot. We also completed the electrification of the tracks and signalling systems. Since it began transporting passengers back in 2008, the line has handled more than 20 million passengers each year.

Project value – RM12.2 billion (AUD3.9 billion)
Turnkey Contractor
329 km, 15 stations
Bukit Merah Marine Viaduct – 3.5 km
Prai Swing Bridge – 282 m
Bukit Berapit Tunnel – 3.3 km
Larut Tunnel – 3.43 km

- **Best Major Infrastructure Project Award 2015**
  Malaysian Construction Industry Excellence
- **National Occupational Safety and Health (OSH) Excellence Award 2012**

RAIL AND METRO SYSTEMS

PENANG MUTIARA LINE, MALAYSIA

Gamuda secured the Civil Main Contractor 1 Package of the Penang Mutiara Line (MTL) in early 2025.

Through a single-sourcing request for proposal, MRT Mutiara Sdn Bhd, a subsidiary of MRT Corporation Sdn Bhd, awarded the project to SRS Consortium, which is a 60:20:20 joint venture between Gamuda Berhad, Loh Phoy Yen Holdings Sdn Bhd and Ideal Property Development Sdn Bhd.

As the main civil contractor, SRS Consortium will construct the first segment covering Komtar to Silicon Island, which is part of the 23.7 km MTL. Its base alignment runs from Penang Silicon Island with Penang Sentral and Georgetown's Komtar Station.

Construction works commenced in early 2025 and scheduled for completion within six years.

Once operational, the Mutiara Line will enhance mobility and connectivity, reduce traffic congestion, and boost Penang's economy and tourism while supporting Penang's comprehensive transportation masterplan and aligning with the Silicon Island initiative to establish Penang as a top destination for high-tech investors.

Project value – RM8.32 billion (AUD3.0 billion)
Design and Build
23.7 km elevated viaduct, 19 stations, one provisional station, one depot.

METRONET HIGH-CAPACITY SIGNALLING PROJECT, AUSTRALIA

Gamuda, through DT Infrastructure, has been awarded a landmark signalling project by the Public Transport Authority (PTA) of Western Australia. This is the world's largest signalling project by route length, further solidifying Gamuda's strategic position in Australia and underscoring our expertise in delivering large-scale rail and metro systems work.

The project works include designing, supplying, testing, commissioning and maintaining the state-of-art Urbalis communications-based train control on Perth's suburban rail networks. Additionally, we will be upgrading the existing signalling and control systems to an integrated communications-based train control system. The project will be delivered in multiple line-by-line stages to minimise disruption to train operators.

Upon completion, the project will enable 40 percent increase in network capacity, energy-saving benefits, leading cybersecurity and future-proofing of the network for growth with minimum disruption to commuters.

This project will be executed by a 46:54 joint venture between DT Infrastructure and ALSTOM Transport Australia Pty Limited, respectively. Early works for this project commenced in the second half of 2024.

Project value – RM5 billion (AUD1.6 billion)
Design, Supply, Installation, Testing, Commissioning and Maintenance
Upgrading the existing signalling and control systems

SYDNEY METRO WEST - STATIONS PACKAGE WEST, AUSTRALIA

The New South Wales (NSW) Government has appointed our Australian subsidiary, Gamuda Engineering, to deliver the Sydney Metro Station Package West, a vital component of the broader Sydney Metro project.

This milestone signifies our second major Sydney Metro contract, following the award of the AUD2.16 billion (approximately RM6.5 billion) Western Tunnelling Package in 2022, firmly establishing our position in shaping the city's future transport infrastructure.

The Sydney Metro Stations Package West contract includes the design and construction of five new metro stations along the Sydney Metro West alignment: Westmead, North Strathfield, Burwood North, Five Dock, and The Bays.

Delivered as part of the 24-kilometre Sydney Metro West line connecting Greater Parramatta to Sydney's Central Business District (CBD), the package scope also includes the construction of station boxes, entrances and access points, station fit-out works and integration with surrounding precincts.

Gamuda will act as the Principal Contractor for the project, while Laing O'Rourke and another of our wholly owned subsidiary, DT Infrastructure, will join the delivery team, named MetroVista, as delivery partners.

Planning and detailed design are expected to commence in January 2026, with major construction starting by late 2026 or early 2027 and completion by 2031.

Project value – AUD2.7 billion (RM7.32 billion)
Design and Construct
Five new metro stations along the Sydney Metro West alignment. **Construction of station boxes, entrances and access points, station fit-out works and integration with surrounding precincts.**

Westmead

The Bays

Burwood North

Five Dock

North Strathfield

SYDNEY METRO WEST – WESTERN TUNNELLING PACKAGE, AUSTRALIA

Our ambition of becoming a regional tunnelling contractor propelled us to leverage our domestic tunnelling expertise to bid for competitive overseas tunnelling jobs. In early 2022, we successfully clinched our maiden rail tunnelling contract in Australia through the awarding of the Western Tunnelling Package (WTP), Sydney Metro West (SMW) project.

The WTP is expected to create multiplier social benefit initiatives and is Gamuda's largest overseas tunnelling contract secured to date.

Early works for this project commenced in April 2022. Autonomous tunnel boring machines Betty and Dorothy broke through in Sydney Olympic Park in June and July 2024, with the former having reached her final destination at Westmead in September 2025 and the latter not far behind, having broke through into Parramatta recently.

A huge recognition of our tunnelling credentials, we are excited to share our international experience in building high-frequency rail sustainably, and are focused on generating benefit for communities in Western Sydney. We aim to deliver this infrastructure successfully and at the same time leave a positive legacy by creating local jobs and building a solid partnership with local stakeholders and communities.

Supporting a growing city and delivering world-class metro services to more communities, this new underground railway will connect Greater Parramatta and the Sydney Central Business District. SMW will create more than 10,000 direct new jobs and 70,000 indirect jobs, with many of these jobs generated by this major contract.

Project value – RM6.5 billion (AUD2.1 billion)
Design and Construct
Twin 9 km tunnels from Sydney Olympic Park to Westmead.

Largest overseas tunnelling contract

Gamuda launched TBM Betty and TBM Dorothy, Australia's first autonomous tunnel boring machines (TBMs). For the first time in Sydney Metro history, TBMs Betty and Dorothy will use non-potable water to excavate and cool themselves.

In September and October 2025, both TBMs completed their tunnelling works with breakthroughs at Westmead, Betty in September and Dorothy in October.

RAIL AND METRO SYSTEMS

CR7 STATION AND TUNNELS, CROSS LINE PHASE 1

Being awarded the deal to build Defu MRT Station and Tunnels by the Singapore Land Transport Authority is another positive breakthrough for us and a testament to Gamuda's strategic business advancement in our target markets.

This also marked our second infrastructure project foray in Singapore, and an opportunity to contribute to its national agenda in major infrastructure investments benefitting both current and future generations. For the Singapore market, we continue to look forward to actively participating in its 15-year generational infrastructure upgrade plan, providing local employment opportunities, as well as expanding our international footprint in this close-to-home market given the healthy pipeline of exciting projects in the coming years.

Defu MRT Station is one of the 12 stations on the MRT Cross Island Line (Phase 1), which serves residential and industrial areas such as Loyang, Tampines, Pasir Ris, Defu, Hougang, Serangoon North and Ang Mo Kio. Upon completion, the line will benefit more than 100,000 households along the vicinity. It is expected to improve access to industrial areas, leisure parks and new business hubs in the city. Defu Station commenced in the second quarter of 2022 and is scheduled for completion in 2030.

Project value – RM1.45 billion (AUD510 million)
Design and Construct
One underground station and twin tunnels.

CROSS ISLAND LINE (PHASE 2) CONTRACT 209 – DESIGN AND CONSTRUCTION OF CR18 STATION AND TUNNELS

Awarded by the Singapore Land Transport Authority (LTA), CR18 Station and Tunnels for MRT Cross Island Line (Phase 2) marks Gamuda's first independent venture in Singapore without joint venture partners.

This milestone underscores our proven capabilities and further solidifies the Group's position as a key player in the city-state's transportation infrastructure development.

A testament to our growing presence in Singapore, the CR18 Station and Tunnels package contract is Gamuda's second railway and third infrastructure project in the country awarded by the LTA.

The tunnelling package of Contract CR209 is part of the new Cross Island Line Phase 2 (CRL2), the eighth mass rapid transit (MRT) line, which comprises 15 km with six underground stations. It will be constructed along West Coast Road.

Project value – RM1.8 billion (AUD540 million)
Design and Construct
One underground station and twin tunnels, at approximately 1.9 km.

RAIL AND METRO SYSTEMS

Artist impression of the elevated station.

KAOHSIUNG METROPOLITAN MASS RAPID TRANSIT (MRT) XIAOGANG – LINYUAN LINE CIVIL WORKS AND ELECTROMECHANICAL FACILITIES, TAIWAN

Marking our tenth infrastructure project win in Taiwan, the contract was awarded by the Government Mass Rapid Transit Bureau, the MRT authority under the Kaohsiung City Government.

The project will be undertaken by an unincorporated joint venture between Gamuda Berhad (70 percent) and Taiwan-based Shang Ting (30 percent). With the majority stake, Gamuda's share of the contract is valued at RM2.31 billion (NTD18.47 billion).

The joint venture has been appointed as the main contractor for the project, which will be carried out over seven years and four months.

Project value - RM3.3 billion (NTD 26.39 billion)
Build only
Three underground stations (RL4, RL5, RL6), one elevated station (RL7), 3.88 km of underground twin-bound railway track and six units of cross passages.

KAOHSIUNG MASS RAPID TRANSIT (MRT) METROPOLITAN YELLOW LINE – PACKAGE YC01, TAIWAN

Our successful delivery of the award-winning Kaohsiung Mass Rapid Transit (MRT) Orange Line in Taiwan led to us clinching the Kaohsiung MRT Metropolitan Yellow Line Civil Engineering, Package YC01.

The project involves the construction of a 4.4 km alignment located within NiaoSong District of which 3.5 km comprises underground twin bored tunnels and 0.9 km of elevated tracks, four stations (three underground and one above ground) and two crossovers and cross passages.

This project marks Gamuda's third railway project and sixth infrastructure project in Taiwan, reinforcing the Group's reputation as the leading partner for rail and infrastructure development in the region.

Estimated to be completed in 2032, this project is expected to serve 1.16 million people, significantly improving connectivity for over 40 percent of the city's total population and further enhancing services in six key districts - NiaoSong, SanMin, LingYa, XinXing, FengShan and QianZhen.

Project value: RM3.45 billion (AUD1.1 billion)
Design and Construct
3.5 km underground twin bored tunnels and 0.9 km of elevated tracks, with four stations (three underground and one above ground).

RAIL AND METRO SYSTEMS

KAOHSIUNG MASS RAPID TRANSIT (MRT) METROPOLITAN ORANGE LINE – PACKAGE C04, TAIWAN

Before Gamuda embarked on building the SMART Tunnel, we clinched a tunnelling job in Kaohsiung, Taiwan. Working with the Kaohsiung Rapid Transit Corporation, Gamuda built 3.86 km of the 43 km line, which involved constructing two parallel underground tunnels and two underground stations – the two-storey Fengshan Junior High School and four-level Dadung.

Our engineering expertise was deployed in complicated situations where ground conditions were soft, wet and aggravated by earthquakes.

After completion, our rigorous approach to environmental protection, quality control and project management earned us the **Air Quality Protection Award and National Environmental Protection Outstanding Award from the Government of Taiwan in 2003.**

Project value – RM800 million (AUD263.5 million)
Design and Build
Package C04

TAOYUAN CITY UNDERGROUND RAILWAY PROJECT – PACKAGE CJ18 PINGZHEN COMMUTER STATION, TAIWAN

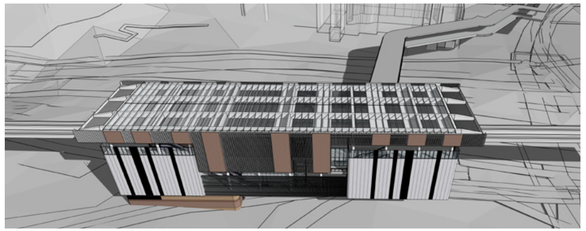
Our proven track record in designing and constructing rail and metro systems locally was instrumental to our appointment as the Main Contractor to deliver the Taoyuan City Underground Railway Project, Package CJ18 PingZhen Commuter Station in Taiwan by the Ministry of Transportation and Communications' Railway Bureau.

Upon completion, this 3.734 km underground twin-bound railway track and station at PingZhen will improve mobility and reduce the traffic congestion faced by Taoyuan residents.

The project involves civil engineering and mechanical and electrical works for PingZhen Commuter Station, the ZhongFeng bridge protection works, the relocation of the LaoJie river bridge and the construction of a temporary above-ground and permanent underground PingZhen commuter station.

This is Gamuda's fifth project in Taiwan and will be executed by a 60:40 unincorporated joint venture between Gamuda and Asia World Engineering & Construction Co. (AWEC), respectively. The project is estimated to be completed within 96 months.

Project value – RM2.13 billion (AUD680 million)
Design and Construct
3.734 km underground twin-bound railway track and one underground station.



XIZHI DONGHU MASS RAPID TRANSIT, TAIWAN

The Group has secured a RM4.3 billion design and build contract from the Department of Rapid Transit Systems, New Taipei City Government, to deliver the Xizhi Donghu Mass Rapid Transit (MRT) in Taiwan. This marks our seventh major infrastructure project in the country and is our largest contract win in Taiwan to date.

An additional works contract, valued at RM10.8 billion, is set to follow upon instruction from the New Taipei City Government, bringing the total project value to RM15.1 billion.

This feat highlights our ability to consistently secure high-value projects in competitive international markets, reflecting our strong track record and the trust Taiwanese authorities place in our expertise and delivery.

The project involves the construction of 5.78 km elevated viaducts and trackwork, six stations (above ground), and system works such as rolling stock, power supply, signalling, platform screen door, communication system, central monitoring system, auto fare collection system and depot maintenance equipment.

The project will be delivered by a 75:15:10 unincorporated joint venture between Gamuda and two Taiwan-based companies - MiTAC Information Technology Corp and Dong Pi Co Limited. The project is estimated to be completed within seven years.

Upon completion, the MRT alignment will enhance Taiwan's urban transportation network, connecting Taipei's Neihu District and New Taipei City's Xizhi District.

System works awarded for this project:

- Construcciones y Auxiliar de Ferrocarriles (CAF): 23 Urbos trams
- Hitachi Rail Ground Transportation Systems (GTS) - Canada: Communications-Based Train Control (CBTC) signalling system
- Hitachi Rail Ground Transportation Systems (GTS) – Hong Kong: Supervisory Control and Data Acquisition (SCADA)

Project value - RM4.3 billion (AUD1.5 billion)
Additional works contract – RM10.8 billion
Design and Build
5.78 km elevated viaducts and trackwork, six stations (above ground) and system works.

AIRPORT

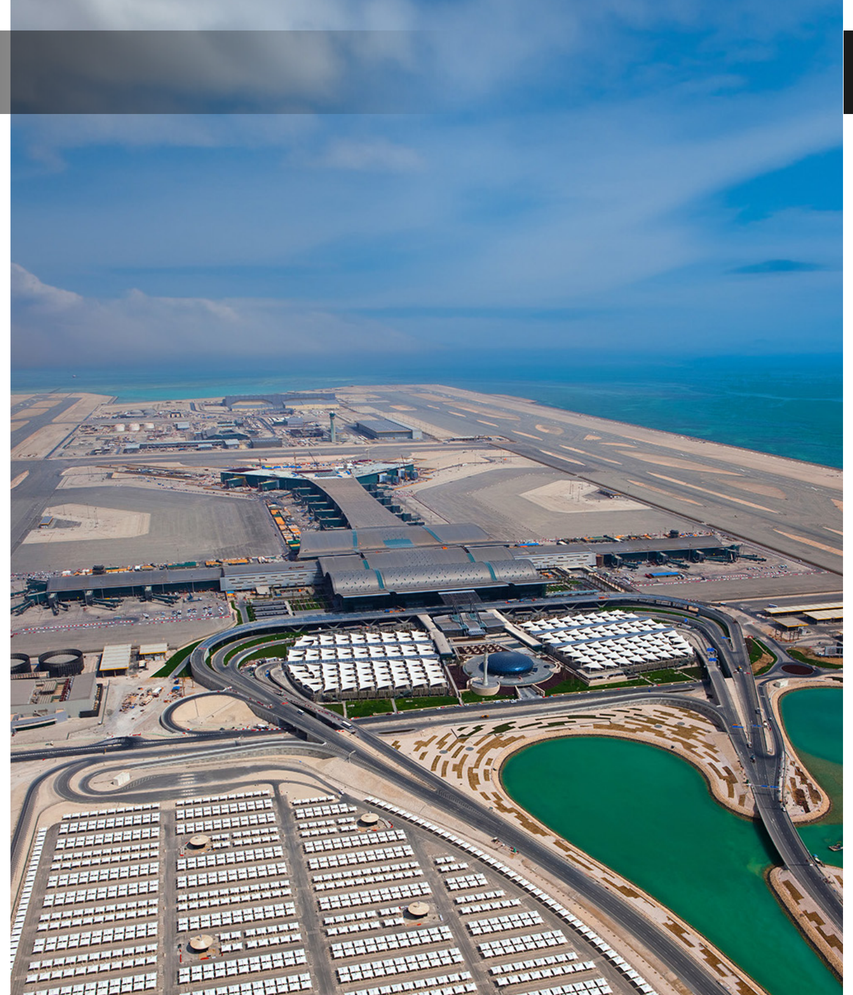
HAMAD INTERNATIONAL AIRPORT, QATAR

Leading a consortium of experienced builders and working seamlessly with global project manager Bechtel, the Hamad International Airport was Gamuda's first project in the Gulf States.

We were awarded the design and construction of the airport's airfield facilities, access tunnels and detention ponds. The airfield facilities were designed to cater to the latest large-body aircrafts with two runways (asphalt), three parallel taxiways (asphalt), twelve aircraft parking aprons (concrete), remote parking bays, drainage works and Airfield Ground Lighting (AGL) facilities.

The runways were constructed under world-class engineering standards and required meticulous planning and precision programming.

Project value – RM3.45 billion (AUD1.1 billion)
Design and Build
Package CP10



BRIDGES

SITRA CAUSEWAY BRIDGES, BAHRAIN

We take pride in building modern bridges that are both architecturally majestic and able to withstand harsh weather fluctuations with expertise to bring bridge designs to life.

We constructed the replacement of the existing bridge to a 4 km dual four-lane carriage freeway in heavily congested traffic. Flyovers and interchanges were built at both ends of the causeway of Umm Al Hassam and North Sitra.

Project value – RM679 million (AUD217.4 million)
Build

BATANG LUPAR BRIDGE NO. 2, MALAYSIA

Under the Second Trunk Road network, we were awarded the design and construction of the 870 m modified cable-stayed bridge structure across the Batang Lupar river and 2.1 km of approach road.

This project marks a significant milestone in Sarawak's transportation network. Upon completion, the bridge will be Malaysia's tallest and second-longest cable-stayed bridge span.

Project value - RM236.4 million (AUD75.7 million)
Design and Construct
Package B3

KUANTAN BRIDGE, MALAYSIA

As the key developer of the Kuantan Bridge, now one of the most iconic bridges on the east coast of Peninsular Malaysia, we were responsible for constructing the four bridge lanes.

Project value – RM60.9 million (AUD19.5 million)
Build

PULAU BUNTING BRIDGE, MALAYSIA

We undertook the design, construction and completion works for the 2.3 km-long, 13 m-wide sea crossing between Pulau Bunting and Kedah.

Project value – RM102 million (AUD32.7 million)
Design and Construct

ROADS AND EXPRESSWAYS

MALAYSIA'S MAJOR INTRA-URBAN HIGHWAY BUILDER

Our extensive engineering reputation includes designing, testing, commissioning and constructing major road projects spanning hundreds of kilometres.

Through our intra-urban highways – Lebuhraya Damansara-Puchong (LDP), Shah Alam Expressway (SAE), Western Kuala Lumpur Traffic Dispersal Scheme (SPRINT Highway), we improved connectivity and accessibility for local communities across Klang Valley, and catalysed the developments and job creation, fostering long-term economic growth.

Project value – RM3.48 billion (AUD1.12 billion)
Design, Build, Finance, Operate
Infrastructure Concessions
Spanning 110 km, serving over 2 million motorists daily.

SHAH ALAM EXPRESSWAY (SAE)

The Shah Alam Expressway (SAE), also known as KESAS is a 34.5 km, dual three-lane road with 12 interchanges and three toll plazas. This road allowed several new townships to flourish, including Gamuda's very own Kota Kemuning, a 740-hectare township, our maiden attempt into property development and we have built many more since then.

The SAE links many areas in Greater Kuala Lumpur to Port Klang, Malaysia's largest port (the world's 12th best container port). Port Klang is located approximately 25 km southwest of Kuala Lumpur City Centre, and the opening of SAE has enabled the easy movement of freight in and out of Malaysia.

LEBUHRAYA DAMANSARA PUCHONG (LDP)

The Lebuhraya Damansara-Puchong (LDP) was Gamuda's second foray into highway construction. Connecting two key satellite towns in the Klang Valley, the LDP spans a 40 km dual three-lane expressway with 19 interchanges, 21 bridges and four toll plazas. LDP also saw the construction of the first cable-stayed land bridge in Malaysia. The three-level overpass spans 600 m over the Federal Highway and remains an important landmark until today.

WESTERN KUALA LUMPUR TRAFFIC DISPERSAL SCHEME – SPRINT HIGHWAY

Connecting the Kerinchi Link, Damansara Link and Penchala Link wasn't an easy feat, but the SPRINT Highway did just that. The SPRINT Highway is a 26.5 km dual three-lane road with 13 interchanges, 10 pedestrian bridges, three toll plazas and 700 m twin-bore tunnels.

Image credit: JKR Sarawak. For illustration purposes only, the image depicts a similar project.

NORTHERN COASTAL HIGHWAY – LIMBANG SECTION 1, MALAYSIA

Naim Gamuda (NAGA) JV Sdn Bhd has secured the Northern Coastal Highway, Limbang Section 1 in Sarawak, with a contract value of RM1.13 billion to build approximately 14.7 km of four-lane dual carriageway highway in Limbang area, including bridges, flyover and earthworks.

Appointed as the main contractor by the Regional Corridor Development Authority (RECODA), a Sarawak state government agency, the project will be undertaken by the 70:30 joint venture between Naim Holdings Berhad and Gamuda, respectively.

This alignment will significantly shorten the travel distance by 19 km and approximately 30 minutes from Brunei to Limbang Town, with the overall project aiming to strengthen the bilateral relationship in terms of trade and investment between Sarawak, Sabah and Brunei Darussalam. It shall be the catalyst for socio-economic development in the northern region of Sarawak.

Project value – RM1.13 billion (AUD415 million)
Build
14.7 km four-lane dual carriageway highway, including bridges, flyover and earthworks.

ROADS AND EXPRESSWAYS

COFFS HARBOUR BYPASS, AUSTRALIA

The Coffs Harbour bypass is Gamuda's second big infrastructure win in New South Wales (NSW), Australia. Gamuda Australia, in a 50:50 joint venture with Ferrovial Construction (FGJV), was appointed by the NSW Government in mid-2022 to deliver the final piece of the Pacific Highway upgrade project.

The project will reduce travel times along the Pacific Highway. It will also boost the regional economy in the coastal city and improve connectivity, road transport efficiency and safety for local and interstate motorists.

We are geared to contribute to the largest infrastructure project in Coffs Harbour's history that will reshape the city's infrastructure connectivity by combining engineering smarts and environmental and sustainability innovation to ensure a positive legacy far beyond construction. The bypass is expected to be open to traffic by late 2026.

Project value – RM4.1 billion (AUD1.4 billion)
Design and Construct
10 km of greenfield dual carriage highway.

M1 MOTORWAY EXTENSION TO RAYMOND TERRACE: BLACK HILL TO TOMAGO WORKS, AUSTRALIA

Gamuda Australia, in a 60:40 joint venture with John Holland, was awarded the contract to deliver the Black Hill to Tomago Package of Works for the M1 Motorway Extension to Raymond Terrace by the NSW Government.

The project is one of the largest infrastructure projects in the Hunter region's history. It's a game changer for local, regional and long-distance transport, unlocking congested Hunter roads and helping complete a traffic-light-free highway between Sydney and Brisbane. The project began in mid-2023 and is expected to be open to traffic in mid-2028.

Project value – RM3 billion (AUD1 billion)
Design and Construct
10 km of greenfield dual carriage highway.

DUKHAN HIGHWAY, QATAR

The 42.5 km long highway connects Shahaniya town to the existing Zekreet interchange near the Dukhan Industrial area. This construction project included grade separated interchanges, bridges and ancillary works for the four-lane dual carriageway.

Project value – RM787 million (AUD252 million)
Build
42.5 km highway, five grade separated interchanges and seven camel underpasses.

DURGAPUR EXPRESSWAY AND PANAGARH-PALSIT HIGHWAY, INDIA

We entered the international civil infrastructure market with the colossal Panagarh-Palsit Highway and Durgapur Expressways.

Forming a part of West Bengal's National Highway 2 and at a combined length of almost 130 km, these expressways were completed on a Build-Operate-Transfer basis, and our expertise included design, supervision and construction of service roads, bridges, interchanges, overpasses and toll booths.

Gamuda operates and maintains both expressways with the National Highways Authority of India.

Project value – RM649 million (AUD207.8 million)
Design, Build, Finance and Maintenance
128 km road upgrade, 25 underpasses and four overpasses.

- **Environmental (Rehabilitation/Conservation) (World Gold Award) 2018**
  FIABCI World Prix d'Excellence Award
- **Merit Innovative Planning Award (Masterplan Sector) 2018**
  Malaysian Institute of Planners (MIP) Planning Excellence Awards

YEN SO SEWAGE TREATMENT PLANT AND YEN SO PARK, VIETNAM

The Yen So Sewage Treatment Plant and Yen So Park are Gamuda Land's expansion at its maiden township development of Gamuda City in Hanoi. The absence of a proper sewage system had resulted in contamination of its waterways and lakes, which created growing concern for public health and the need for better water management practices.

Backed by our credible experience and expertise in drainage and wastewater treatment projects, a proposal was made to the Hanoi government to build Yen So Sewage Treatment Plant and to rejuvenate Yen So Park.

Working alongside the Hanoi People's Committee on design, construction, testing and commissioning works, we constructed a plant that could treat up to 200,000 m^3 of wastewater every day.

Meanwhile, environmental rehabilitation of the Yen So Park and Yen So Lakes remained a remarkable turnaround story depicting the transformation of one of Hanoi's most polluted and inhospitable areas into a thriving green lung. The project has improved the community's quality of life, as well as the water quality in surrounding rivers, lakes and drains.

Project value – RM735 million (AUD235.4 million)
Design, Build, Operate and Transfer
Urban Renewal

WATER DAMS AND WATER TREATMENT PLANTS

MALAYSIA

ULU PADAS HYDROELECTRIC PROJECT

The Ulu Padas Hydroelectric Project (UPHEP) in Tenom holds significant importance for Sabah in providing a reliable renewable energy source. With a capacity of 187.5 megawatts, this hydroelectric project will substantially contribute to the state's power supply grid. With a Scheduled Commercial Operation Date on or before 31st December 2030, the project will invigorate Sabah's western coastal corridor, sparking socioeconomic growth along its pipelines.

The project will operate under a 40-year concession tenure.

Project value – RM4 billion (AUD1.28 billion)
Design, Construct, Test and Commission

FLOATING SOLAR PLANT

UPHEP will also include the development of a 150 MWac floating solar plant with an annual energy yield of 300 GWh. The floating solar plant will operate under a 25-year concession tenure.

PHASE 1 OF ULU PADAS WATER SUPPLY SCHEME

As a bolt-on project to UPHEP, Phase 1 of the Ulu Padas Water Supply Scheme (SBAUP) includes the construction of a 350 MLD water treatment plant in Beaufort, together with around 200 km of water pipelines stretching along Sabah's west coast from Sipitang to Kota Kinabalu.

SBAUP is envisioned as a long-term water supply solution for Sabah's west coast, with a total planned capacity of 950 MLD to be rolled out in stages.

Project value – RM5.98 billion (AUD2.1 billion)
Designing, Engineering, Procurement, Construction, Installation and Commissioning of Intake(s), Water Pipeline(s) including pipe crossings, Balancing Reservoir(s), Water Treatment Plant(s) and Associated Work(s).

WATER DAMS AND WATER TREATMENT PLANTS

MALAYSIA

NORTHERN PERAK WATER SUPPLY SCHEME – WATER TREATMENT AND DISTRIBUTION INFRASTRUCTURE

The Perak State Government entrusted us to develop and operate this water treatment and distribution infrastructure in Kerian, Northern Perak. The project will be delivered by a joint venture (JV) between Gamuda and Perbadanan Kemajuan Negeri Perak (PKNPk).

The JV will undertake the role of a concessionaire over a 40-year period and will develop and operate the water treatment and distribution infrastructure in the Kerian district. It will also supply treated water to Kerian Integrated Green Industrial Park (KIGIP) and manage the sale of excess treated water to Penang.

The NPWSS is designed to transfer 1,500 million litres per day (MLD) of raw water from Sungai Perak to the Bukit Merah Dam. From this, 500 MLD will be allocated for immediate irrigation use in Northern Perak, with the remaining water treated to meet the growing domestic and industrial demand across the state.

Develop and Operate

SUNGAI SELANGOR DAM

While Malaysia may be blessed with a relatively high amount of rainfall, storing rain for the dry days through dams is still necessary as rainfall is not evenly distributed throughout the year.

In 2000, Gamuda clinched the job to ensure water supply security for residents living in Selangor, Kuala Lumpur and Putrajaya through the construction of Sungai Selangor Dam, a regulating dam to store water from a pristine tropical forest catchment.

Collectively called Phase 3 of the Sungai Selangor Water Supply Scheme (SSP3), the project entailed the design and construction of a 110-m rock-filled regulating dam with storage capacity of 235 million cubic metres, river intake works, pipelines and two water treatment plants - one in Rasa and other in Bukit Badong. Gamuda's total water concessions provide 2,000 million litres per day of potable water.

Project value – RM2.15 billion (AUD690 million)

Design, Build, Operate and Transfer

SUNGAI RASAU WATER SUPPLY SCHEME - (STAGE 1)

Our proven track record in designing and constructing a dam and water treatment plants locally was instrumental to our appointment as the Main Contractor for the Sungai Rasau Water Supply Scheme (Stage 1) by Pengurusan Air Selangor Sdn. Bhd. Our work scope includes designing and building the Rasau intake, raw water pumping mains, water treatment and associated works.

This project is crucial as Sungai Selangor Scheme is currently the only source of raw water supply to the Klang Region. With the implementation of the Rasau Scheme, the water reserve margin is expected to increase to 20.9 percent, with an estimated clean water supply of up to 700 million litres daily.

Project value – RM1.97 billion (AUD630 million)

Design and Construct

RASA AND BUKIT BADONG WATER TREATMENT PLANTS

Providing clean and safe water for Malaysia's biggest cities, SSP3 consists at two water treatment plants - one in Rasa with a 250 million litres per day (MLD) capacity and the other in Bukit Badong with an 800 MLD capacity. These water treatment plants feature clarifiers, water quality monitors, disinfection and pH correction technology; engineered to be reliable, efficient and ready to serve the needs of surrounding residents.

Project value – RM2.2 billion (AUD700 million)

Design and Build

PRAI POWER STATION

Working with the National Electricity Board of Malaysia on the administration building, turbine blocks, power house and boiler plinths of this single-shaft power plant – making the Prai Power Plant the first of its kind in Southeast Asia at the time.

Project value - RM5.9 million (AUD1.9 million)

Build

PORTS, MARINE STRUCTURES, BUILDINGS AND UTILITIES

Our engineering solutions spanning from deep and shallow water jetties to teaching hospitals, thermal power stations and beyond are accomplished through innovative excellence, project management experience and advanced technical expertise.

TAIWAN

For illustration only. Image depicts a similar project.

KAOHSIUNG PORT INTERCONTINENTAL LNG TERMINAL - WHARF AND CONNECTING ROADS (BRIDGES)

Our ninth infrastructure and third marine project in Taiwan, Gamuda has been appointed as the main contractor for the project. It will involve the construction of a 2.193 km seawall consisting of 87 caissons, 1.2 km connecting bridge, 729 m wharf, and platform structures (including an unloading platform, connecting platform and turning platform). It is scheduled for completion in 2030.

Project Value - RM3.72 billion (AUD1.35 billion)
Build

MARINE BRIDGE GUANTANG

The project at Guantang, Taiwan involved the construction and completion of 1.23 km-long Marine Bridge at Guantang in 2019, which was extended by 376 m in 2022, making it a total length of 1.61 km, connecting a receiving terminal to a manmade island and a 284 m long road embankment, and includes soil investigation, foundation, a temporary bridge, and a working platform with environmental protection works.

The project was awarded the Excellent Honour for the Construction Golden Safety Award in 2022, the Excellent Honour for Public Construction Quality Award in 2024 and most recently in 2025, the Environmental and Ecology Preservation (Excellent) by the Chinese Institute of Civil and Hydraulic Engineering Association in Taiwan.

Project value - RM824 million (AUD263.9 million)
Build

SEAWALL-TAIPEI PORT

Seawall-Taipei Port is Gamuda's third project in Taiwan. It involves the construction of a 4,014 m-long seawall for a reclamation project in the logistics storage area of Taipei port, dismantling existing 945 m of seawall structures, and Southport shore protection works.

Project value - RM933 million (AUD298.8 million)
Build

The underground transmission line is located underneath the four shafts (above).

345KV GANGFENG-ZHONGKE, ZHONGKE-HENGSHAN UNDERGROUND TRANSMISSION LINE (THIRD SECTION)

Our eighth project in Taichung was awarded by the Taiwan Power Company, marking our second power infrastructure win. The 44-month design and build contract will involve civil engineering and auxiliary electrical and mechanical systems works, construction of four shafts, and a 3,208 m cable tunnel (by tunnel boring machine, pipe jacking, open cut, as well as ancillary mechanical and electrical works). It is scheduled for completion by November 2028.

Project Value - RM557.2 million (AUD202 million)
Design and Build

161KV SONGSHU TO GUANGFENG UNDERGROUND TRANSMISSION LINE

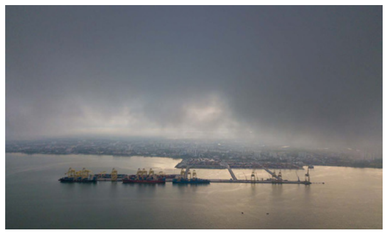
Gamuda's fourth foray in Taiwan is the 161kV underground transmission line project from Songshu to Guangfeng. The 7.3 km design and build contract includes cable tunnelling works through TBM mining, open-cut, and pipe jacking.

The project was awarded the Excellent Occupational Safety and Health in Public Infrastructure for the Construction Golden Safety Award in 2024 and most recently in 2025, the Excellent Honour for the Public Construction Quality Award.

Project value - RM463 million (AUD148.3 million)
Design and Construct

PORTS, MARINE STRUCTURES, BUILDINGS AND UTILITIES

MALAYSIA



NORTH BUTTERWORTH CONTAINER TERMINAL

The North Butterworth Container Terminal was a civil project pioneered by Gamuda Berhad in the early 1990s. Working with the Penang Port Commission, we constructed the container wharf and approach bridge and container buildings, and utilities – effectively raising the productivity and robustness of Penang Port, now a prime shipping port in Peninsular Malaysia.

Project value - RM81 million (AUD25.9 million)
Build

LUMUT NAVAL HARBOUR

One of the earliest and most challenging marine-based turnkey projects we undertook was the Lumut Naval Dockyard and Offshore Structures in Perak. Now known as the Home of the Royal Marine Navy, this project marked our foray into large-scale marine engineering.

Project value - RM15.6 million (AUD5 million)
Build

HOSPITAL UNIVERSITI KEBANGSAAN MALAYSIA

A major part of the University Kebangsaan Malaysia medical faculty, our work at the 1,040-bed Hospital Universiti Kebangsaan Malaysia (HUKM) included completing clinical and education blocks, as well as hostels and quarters for students and staff. Upon completion, the faculty was easily one of the largest and most comprehensive of its kind in the country.

Project value - RM327.8 million (AUD105 million)
Build

SINGAPORE

GALI BATU MULTI-STOREY BUS DEPOT

This is our first infrastructure project in Singapore and the largest bus depot in the country. Construction work includes a five-storey main bus depot to support more than 240 electric buses and 240 charging stations, installation of 4,736 solar panels and other green features in line with Singapore Green Plan 2030 on driving sustainable development.

Project value - RM910 million (AUD291.4 million)
Design and Construct

TOWNSHIPS

1. The Edge Malaysia Top Property Developers Award 2023 - Top 1, Gamuda Land
2. The Edge Malaysia Top Property Developers Award 2023 - Best in Qualitative Attributes
3. The Edge Malaysia Top Property Developers Award 2023 - Best in Quantitative Attributes
4. FIABCI World Prix d'Excellence 2023 - Celadon City, Celadon Sports and Resort Club, Purpose-built Category
5. The Edge Malaysia Best Managed and Sustainable Property Awards 2025 - Village Homes, Gamuda Gardens, 10 Years and Below: Multiple-Owned Strata Residential (Gold)
6. The Edge Malaysia Best Managed and Sustainable Property Awards 2025 - The Woodlands, Horizon Hills, 10 Years and Below: Non-strata Residential (Gold)
7. Malaysia Landscape Architecture Awards (MLAA15) 2025 - Wetlands Arboretum, Gamuda Cove, Project of the Year
8. Malaysia Landscape Architecture Awards (MLAA15) 2025 - Wetlands Arboretum, Gamuda Cove, Special Award (Preservation & Conservation Award)
9. Malaysia Landscape Architecture Awards (MLAA15) 2025 - Wetlands Arboretum, Gamuda Cove, Landscape Project Award (Honour)
10. Malaysia Landscape Architecture Awards (MLAA15) 2025 - Gardens Park, Landscape Masterplan (Excellence)
11. Malaysia Landscape Architecture Awards (MLAA15) 2025 - Bukit Bantayan Residences, Landscape Project Award - High Rise (Honour)
12. Malaysia Landscape Architecture Awards (MLAA15) 2025 - Wetlands Arboretum, Gamuda Cove (Gamuda Parks Sdn Bhd), Landscape Project Award (Excellence)
13. Malaysia Landscape Architecture Awards (MLAA15) 2025 - Wetlands Arboretum, Gamuda Cove (SD2 Design Sdn Bhd), Landscape Project Award (Excellence)
14. FIABCI Malaysia Property Award 2024 - Wetlands Arboretum, Gamuda Cove, Environmental Category
15. Low Carbon City 2030 Challenge - Gardens Park, 3-Diamond Recognition
16. FIABCI Malaysia Property Awards 2025 Gamuda Gardens – Housing Master Plan
17. The Edge Property Excellence Awards 2025 Top Property Developers Awards (Rank No. 2)

MAKING GOOD AND SUSTAINABLE TOWNS

Gamuda Land, the property development division, is widely recognised as one of the nation's leading property developers. Through the culmination of over twenty years of building sustainable townships, Gamuda Land thrives on its development principles of a responsible town-maker through mindful masterplanning and quality execution.

Our vision in developing vibrant, smart and sustainable townships for the community has led to our success in Malaysia and expansion into the international market such as Australia, Vietnam, Singapore, and the United Kingdom.

- **Total landbank of 2,414 acres**
- **13 township communities, 20 vertical communities and one commercial office across Australia, Vietnam, Singapore, the United Kingdom, and Malaysia**
- **More than 60,000 homes built**
- **More than RM100 billion in Gross Development Value**

Updated as at November 2025

OUR LOCAL DEVELOPMENTS

GAMUDA COVE

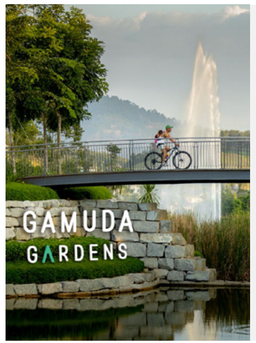
Nature Sanctuary, Smart City

- 1,866-acre township in southern Klang Valley
- 60-acre Central Park and 90-acre Wetlands Arboretum
- GBI Gold certified (core business district planning assessment)
- 5-Diamond Rating Low Carbon City Framework

twentyfive7 KOTA KEMUNING

Vibrant Quayside Living

- 257-acre township in South of Kota Kemuning
- Vibrant Quayside Mall featuring 110 outlets with a waterfront promenade
- Features The Buzz.ar, a community gathering spot for eating, sports, wellness and relaxation
- 3-Diamond Rating Low Carbon City Framework



GAMUDA GARDENS

In a Garden Where Happiness Lives

- 1,342-acre township in Sungai Buloh North
- Two waterfalls and five cascading lakes integrated into a 50-acre Central Park
- GBI Silver certified
- 4-Diamond Rating Low Carbon City Framework

horizon hills one with nature

A Township That is One with Nature

- 1,228-acre freehold gated residential development
- 200-acre, 18-hole, par 72 international standard golf course
- Deemed Iskandar Malaysia's Most Liveable Township by the Iskandar Regional Development Authonty (IRDA)

Kundang Estates

Modern Countryside Living

- 89-acre boutique residential enclave in Sungai Buloh North
- Four interconnected parks with activities for residents of all ages
- Fosters organic, community farming that cultivates closer community living

KOTA KEMUNING

Where People and Nature Come Together

- 1,854-acre township
- Resort inspired freehold and self-contained township including golf club, commercial and business district on top of residential precincts
- CONQUAS rated

JADE HILLS

Premier Green Lung of Kajang

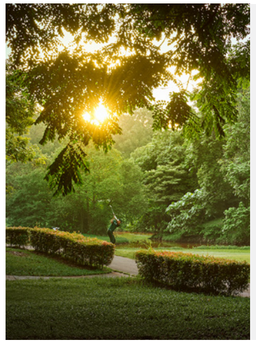
- 338-acre freehold residential township
- 20 percent of development allocated as a green lung
- 12 thematic gardens with walkways and recreational facilities
- CONQUAS rated

BANDAR BOTANIC

A Green Masterplan in Klang

- 1,242-acre freehold mixed development township
- Ambang Botanic, the first gated and guarded community in Klang
- 100-acre green lung, low density neighbourhood
- CONQUAS rated

OUR LOCAL DEVELOPMENTS



Valencia

Living Amidst Thriving Biodiversity

- 278-acre freehold gated and exclusive residential development
- First residents-only golf course
- CONQUAS rated

HIGHPARK SUITES
PETALING JAYA

Prime Freehold Residences in Petaling Jaya

- 3.38 acres of lush landscaped greens
- Five elevated parks and aerial gardens
- GBI Gold certified

SS15 REDEVELOPMENT – MIXED COMMERCIAL AND PURPOSE-BUILT STUDENT ACCOMMODATION

Urban regeneration in the heart of Subang Jaya

- 2.88-acre freehold mixed-use development in SS15, Subang Jaya, featuring serviced apartments, PBSA and retail spaces
- Biophilic design and optimised building orientation, with up to 80% of units shielded from direct sunlight
- 500 m from SS15 LRT, within 5 km of educational, lifestyle, and healthcare hubs, with seamless highway access

THE ROBERTSON

A Good Investment Begins with a Good Address

- Located in the heart of KL with great connectivity
- 9-hole private putting green at podium level
- GBI Gold certified

MADGE MANSIONS

The Epitome of Luxurious Living

- 2.2-acre freehold residential development along Embassy Row
- Exclusive condominium with palatial proportions
- CONQUAS rated

BUKIT BANTAYAN RESIDENCES
KOTA KINABALU

Highland Retreat Inspired Living

- Nestled within the Inanam mountains offering breathtaking views of Kota Kinabalu city and the South China Sea
- Curve 25 retail segments at the heart of the development creates a community focal point
- 1.9-acre facility podium
- Earthquake-resistant structure

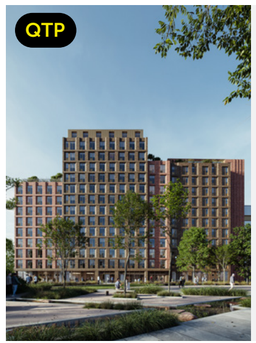
OUR INTERNATIONAL DEVELOPMENTS

75 London Wall

- Earlier referred to as Winchester House and formerly the UK headquarters of Deutsche Bank
- Best-in-class Premium ESG Office Space located in London's Square Mile, the city's financial centre and mega-tech hub
- Upcoming 14 storey, top-tier, environmentally sustainable 465,822 sq ft office space
- Targeting the best-in-class sustainability and wellbeing credentials with BREEAM Outstanding, WELL Core 'Platinum' and NABERS UK 5 Star Design for Performance certifications

West Hampstead Central

- Homes featured together with offices and a retail space centred around a new public courtyard, adding to the local vibrancy and urban renewal of West Hampstead
- Well-supported by overground, rail and tube stations within a 2-min walking distance
- Close to Hampstead Village and opens onto West End Lane and Potteries Path for everyday conveniences and just 15 minute bike ride away from the renowned London Business School

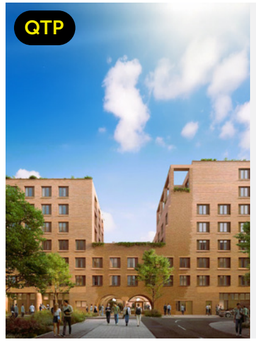


PRESS HOUSE PURPOSE-BUILT STUDENT ACCOMMODATION

- Gamuda Land's first UK student housing project in Woolwich, London – a joint venture with Q Investment Partners (QIP)
- Comprises a total of 419 rooms
- Strategically nestled within the Royal Arsenal regeneration zone with immediate connectivity to multiple rail stations and existing place-making initiatives

CITY WHARF PURPOSE-BUILT STUDENT ACCOMMODATION

- A joint venture development with Dandara Living to deliver 492 new student beds, comprising a mix of modern studio and cluster units
- Integrating low-and zero-carbon technologies to achieve a BREEAM Very Good rating
- Situated near Glasgow, Scotland's central business district and three major universities



MARSHGATE LANE PURPOSE-BUILT STUDENT ACCOMMODATION

- Gamuda Land UK's first fully self-developed and managed PBSA project comprises 321 beds
- Strategically located within walking distance of UCL East and the London College of Fashion, making it the closest private PBSA to UCL East
- Excellent connectivity via Pudding Mill Lane DLR station and close proximity to Westfield Stratford, London's largest mall

ALDGATE

- Delivering community-focused micro-living development within the Aldgate Cluster in London

OUR INTERNATIONAL DEVELOPMENTS

THE CANOPY
ON NORMANBY

- Approximately 1.2 km from the Melbourne Central Business District
- 3,000 sqm Johnson Street Park on your doorstep
- Incorporates biophilic design principles and sustainable, future-proof architecture
- 5 Star Green Star sustainability target
- 7.5 Average NatHERS rating

661
CHAPEL ST

- Features never-to-be-built-out views of Melbourne city and the iconic Yarra River
- Ample community gathering places including a four-storey glass lantern lobby leading to an art-filled walkway decorated by Lalique pieces, curated by renowned artist Damien Hirst

FAREHAM

- 16-level boutique development offering unobstructed, never-to-be-built-out bay views
- Bayside location, 900 m from St Kilda beach
- Community-based design with climate-responsive building, communal garden podium, and rooftop garden
- Achieved 8.0 Star Nationwide House Energy Rating (NatHERS)

*CHENCHARU CLOSE MIXED COMMERCIAL AND RESIDENTIAL DEVELOPMENT

- 7.3-acre integrated mixed-use development comprising commercial and residential components, anchored by a bus interchange and hawker centre
- Strategically located in Yishun's mature northern corridor, just 450 m from Khatib MRT station and 20 minutes to Orchard Road
- Planned as a vibrant hub seamlessly integrating work, living, and community life

GEM RESIDENCES

- 130,832 sq ft luxury residential club-condo
- Strategically located 14 minutes from Singapore's CBD
- Bespoke concierge and on-demand services

OLÁ
LLADRÓ INSPIRED LIVING

- Spanish themed executive condominium at Sengkang, Singapore
- Features in-house telehealth kiosk
- 548 units

* *Architect perspective for illustration only. This illustration does not constitute or represent the final product or the development and is subjected to changes at any point in time.*

OUR INTERNATIONAL DEVELOPMENTS

CELADONCITY

- Lush greenery within bustling Ho Chi Minh City
- 16-ha dedicated to Celadon City Central Park – Ho Chi Minh City's largestly privately-funded public park
- Homes nestled along the edge of the park with a view of the greenery

EATON PARK

- A prime mixed-use development in Ho Chi Minh City
- Strategically located adjacent to the upcoming Metro Line 1
- Features expansive community green spaces, including beautifully landscaped parks and serene walking trails
- Seamless connectivity to major business hubs, reputable schools and vibrant cultural and recreational attractions

GAMUDA CITY

- From wasteland of untreated sewage to a picturesque parkland of scenic lakes, lush greenery and abundant flora and fauna
- Rejuvenation of 323-ha Yen So Park to create one of Hanoi's biggest community parks
- Well-balanced mix of residential, commercial and recreational amenities

Springville
A GAMUDA LAND COMMUNITY

- A 45-acre boutique township strategically situated within the growth area of Nhon Trach District, Dong Nai Province
- Ideally positioned near the upcoming Long Thanh International Airport that is poised to be Vietnam's largest aviation hub

* QTP - Quick Turnaround Projects

THE MEADOW

- A low-rise residential development in Binh Chanh District, the Western corridor of Ho Chi Minh City
- Comprise 212 townhouses and villas across 10.4 acres

ambience
A GAMUDA LAND COMMUNITY

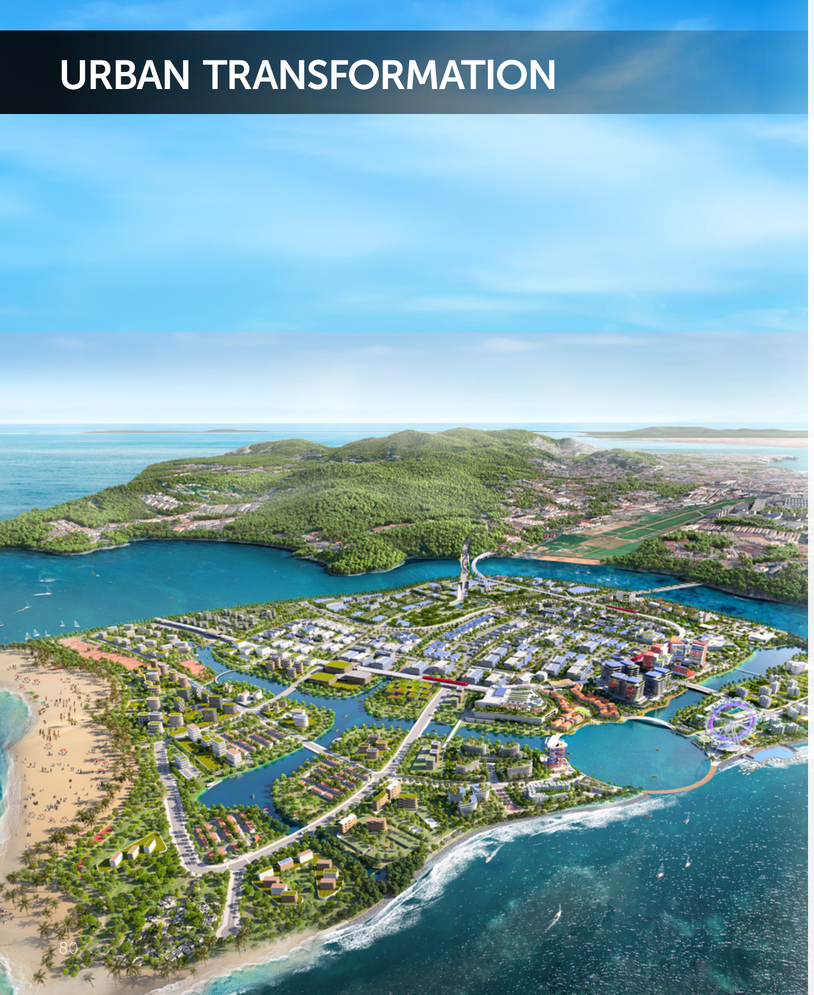
- A mixed-use developed in Vietnam's third largest city, Hai Phong
- 1.5 hours from Hanoi
- 2 km from Hai Phong CBD and Cat Bi International Airport

ELYSIAN

- Located in the heart of Thu Duc City — Ho Chi Minh City's emerging hub for science, technology, finance, and innovation, and a key economic zone in southern Vietnam
- Dedicates 51% of its area to greenery, shared amenities, and roads, offering a rare people-centric living environment within Vietnam's dense urban landscape

ARTISAN Park

- Located in Binh Duong within proximity to the World Trade Center
- Featuring alternating heights, roof and facade design
- Biophilic designs incorporating ample natural light and cross ventilation, linear parks and outdoor communal spaces



SILICON ISLAND, PENANG

Silicon Island, a 2,300-acre joint venture development with the Penang State Government over the next 15 years, is advancing the State's vision to build an environmentally sustainable high tech industrial hub and world class tourist destination.

Taking the Pearl of the Orient into the Future

Silicon Island is a strategic, transformative development that will redefine the landscape of Penang, rejuvenating the southern coast of Penang Island.

A landmark project of the Gamuda Green Plan 2030, it aims at being climate-resilient with a target of 45 percent carbon emission reduction, earning its status as a Low Carbon City.

This will be achieved through promoting adoption of public transportation with 70:30 public-private transport mode share, over 400 acres green public spaces, 34 percent lower freshwater demand, 63.5 percent reduction in landfill waste and a 100 percent RE-powered industrial zone known as the Green Tech Park.

The Green Tech Park is dedicated to attracting high-value electrical and electronics (E&E) companies that will complement the industrial ecosystem of Bayan Lepas in Penang.

Accredited a 5-Diamond rating in the design category under the Low Carbon City Challenge by Malaysian Green Technology & Climate Change Corporation (MGTC), Silicon Island features super low energy buildings, and green mobility (bicycles and electric public transport over private cars), offering a world class smart and sustainable city that is a great place to live, work and thrive.

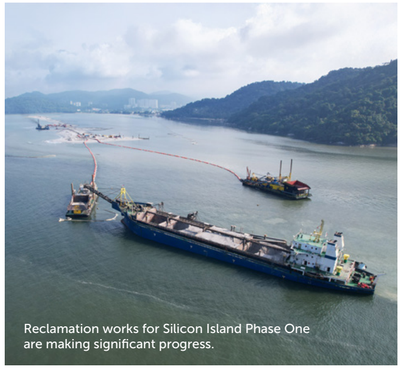
ESG-compliant and in line with Penang2030 vision

Silicon Island is designed to meet global standards and local requirements, aligning itself to the State's Penang2030 vision that is centred around community and sustainability.

- UN Sustainable Development Goals
- Environmental, Social and Governance (ESG) principles
- Intergovernmental Panel for Climate Change (IPCC) to address sea level rising
- Low Carbon Cities Framework by MGTC
- National Physical Planning Council
- Department of Environment Advice on Environment Impact Assessment

Silicon Island will have:

- A 100 percent renewable energy powered Green Tech Park
- 6 km Central Canal, 3 km of public beaches and 5 km of esplanade
- 110 km of bicycle and walking tracks island-wide and 6 km of a navigational waterway to encourage the use of green mobility, including water transportation
- Penang Mutiara Line will connect Komtar to Silicon Island with a connecting depot
- 17.5 percent of land on Silicon Island reserved for green parks, mangroves, water canals, wetlands, floodplains and bioswales to enhance biodiversity
- Minimum platform level of 3 m above mean sea level to accommodate to IPCC's sea level rising prediction and face any joint occurrences of high tides with additional 1,000-year storm surge



Reclamation works for Silicon Island Phase One are making significant progress.

QUALITY, SAFETY, HEALTH AND ENVIRONMENT

Health and safety are a top priority in our operations to safeguard all our employees, contractors, customers, suppliers, local communities, and other stakeholders.

Steered by a robust Integrated Management System (IMS), which includes our OSH Management System, we strive to achieve zero fatality through continuous management, monitoring and improvement of the Group's health and safety performance.

We are certified with ISO 9001:2015, ISO 14001:2015 and ISO 45001:2018 with at least 14-year streak of 0 NCR in SIRIM Recertification Audit 2023.

Our robust business continuity and crisis management plan ensures long-term operational resilience and workforce protection through our COVID-19 preparedness, Gamuda Clinic, and Centralised Labour Quarters (CLQ).

Gamuda also benchmarks its OSH performance against best practices in our countries of operation across the region.

Our rigorous engineering and safety measures for the completion of the Guantang Marine Bridge in Taoyuan, Taiwan earned us the Excellent Honour in Construction Golden Safety Award from Taiwan's Ministry of Labour.

Adopting the Australian Workplace Health and Safety (WHS) Standard, Gamuda became the first Malaysian-based company to achieve accreditation from the Office of the Federal Safety Commissioner as a Technically Assured Organisation by Transport for NSW.

Gamuda Australia has also rolled out the Enabling Work programme, placing people at the centre of how we work and giving everyone a voice in how we tackle challenges. Meanwhile, Gamuda Singapore is accredited bizSAFE Star and is certified as a Green and Gracious Builder.

Our consistent excellence beyond international safety standards has resulted in an impressive track record of achieving industry-leading safety performance for underground tunnelling works. Since 2018, we have been recognised for maintaining a Five-Star rating by the prestigious British Safety Council.

- ***Public Construction Golden Quality Award for 161kV Songshu to Guangfeng Transmission Line - 2025***
  Taiwan's Public Construction Commission
- ***Highest Award, Design Category in 5-Star Sustainable INFRASTAR Certification for Sungai Rasau Water Supply Scheme - Stage 1 (Package 1) - 2025***
- ***Excellent Honour in Public Construction Quality Award for 161kV Songshu to Guangfeng Underground Transmission Line - 2025***
  Taiwan's Ministry of Economic Affairs
- ***Excellence Award, Design Category in 5-Star Sustainable INFRASTAR Certification for Sungai Rasau Water Supply Scheme - Stage 1 (Package 1) - 2024***
- ***Excellent Honour in Public Construction Quality Award for Guantang Marine Bridge – 2024***
  Taiwan's Ministry of Economic Affairs
- ***Excellent Occupational Safety and Health in Public Infrastructure in Construction Golden Safety Award for 161kV Songshu to Guangfeng Underground Transmission Line – 2024***
  Taiwan's Ministry of Labour
- ***Work, Health and Safety (WHS) Team of the Year Award – 2024***
  Australian Institute of Health and Safety
- ***Safety and Health Award Recognition for Projects (SHARP) for Defu Station and Tunnels, MRT Cross Island Line (Phase 1) – 2024***
  WSH Council
- ***National Occupational Safety and Health Award, Construction Category – 2022***
  National Council for Occupational Safety and Health
- ***Excellent Honour In Construction Golden Safety Award for Guantang Marine Bridge – 2022***
  Taiwan's Ministry of Labour
- ***Sword of Honour Award for Mrt Putrajaya Line – 2022, 2020 and 2019***
  British Safety Council
- ***Five Star Occupational Health and Safety Audit (Five Stars) for MRT Putrajaya Line (Underground) – 2021, 2020, 2019 and 2018***
  British Safety Council

KVMRT SAFETY TRAINING CENTRE

Our KVMRT Safety Training Centre is a testament to the Group's commitment to place safety first and elevate the standards of the whole MRT Putrajaya Line project. It was set up as part of the plan to reduce risks and practices that are deemed hazardous to address rising public concerns and scrutiny over the construction industry.

In line with its establishment objective, the KVMRT project, especially the Putrajaya Line, was made an example by the government to set the benchmark for best practices for the construction industry in Malaysia. With increased training and tighter safety strategy, the number of fatalities and injury-related accidents declined during MRT Putrajaya Line's construction compared with MRT Kajang Line.

The purpose-built construction competency and safety training centre covers OSH training and skills involved in specific high-risk jobs and electrified rail infrastructure construction. Contractors for KVMRT projects must send their workers for safety induction courses.

As a leading construction company, having a safe work environment has contributed to safeguarding project reputation. Our emphasis on safety and health also boosted the morale of our employees, helped us retain our pool of skilled manpower, and contributed towards developing a safe work culture.

- **More than 50,000 workers and employees completed the SHE Passport Scheme**
- **Constant innovation and upskilling are factors in Gamuda winning the construction industry's Builder of the Year, 2016 award**

GAMUDA PLANT OPERATOR SCHOOL (GPOS)

Gamuda Plant Operator School (GPOS) was established in 1997 to streamline different competency levels of earthmoving plant operations in Malaysia. It remains the only private training academy for crane operators in the country. The school develops plant operators' capabilities in three specific areas: skills competency, safety awareness and youth apprenticeship programmes.

These programmes enable plant operators to obtain Certificates of Competency that are recognised by Government regulatory bodies such as the Department of Occupational Safety and Health (DOSH) and Construction Industry Development Board (CIDB). This is significant as the Malaysian Government only permits Malaysians registered with DOSH to be trained as crane operators.

Since its establishment, GPOS has produced more than 45,000 trainees in crane and earthmoving plant operation, and safety and health programmes. As many as 75 percent of Malaysia's certified crane operators are GPOS trained. GPOS consists of in-house DOSH approved trainers.

- **More than 45,000 trainees to date including subcontractors**
- **Malaysia's only private training academy for crane operators**

TUNNELLING TRAINING ACADEMY (TTA)

Launched in 2011, with an investment of RM10 million, Gamuda's Tunnelling Training Academy (TTA) is the first academy that develops niche talent for the highly specialised field of tunnel construction. It is the world's first learning institution specialising in TBM technology. The TTA was set up to address the shortage of a competent, local workforce for the tunnelling works. The academy has trained over a thousand tunnel engineers and skilled superintendents.

The establishment of this academy is in line with the Government's aspirations to transform Malaysia into a high-income nation as well as being part of MMC Gamuda's training initiatives to upgrade knowledge, skills, and performance of workers in the local construction industry for future projects.

We have planned to further enhance our TTA courses by collaborating with industry experts Herrenknecht, Bosch Rexroth and Schneider Electric Malaysia to meet local and international tunnelling construction requirements.

- **Trained over 1,500 tunnellers for MRT Kajang and Putrajaya Lines**
- **World's first learning institution specialised in TBM technology**
- **30 percent of our trainees are from Sabah and Sarawak**

TUNNELLING AND INFRASTRUCTURE ACADEMY (TIA)

Australia's Tunnelling and Infrastructure Academy (TIA) was established in 2023. It is located at Rosehill, New South Wales, positioned right next to Sydney Metro's Western Tunnelling Project.

This Academy focuses on training and upskilling our employees and delivery partners using virtual reality equipment, allowing trainees to learn in a safe and controlled environment before applying those skills on the worksite.

Our impact goes beyond our employees, benefiting various communities at large, from Aboriginal and Torres Strait Islanders to women in non-traditional roles, youths, migrants and diverse groups.

As part of the TIA's initiatives, we partnered with Australian social enterprise, Empowered Women in Trades to launch a paid training programme, designed to upskill women who may not have worked within the construction sector previously yet are seeking a career change and are willing to apply transferrable skills to a completely new role.

Participants receive two weeks of paid training, with an option to enrol in the 12-18-month programme Certificate III Civil Construction Apprenticeship at Clyde's Training Facility.

- **An expansion of Gamuda's Tunnelling Training Academy in Malaysia**
- **10,896 training enrolments and 758 individual training events. Four pre-employment programmes (with 50 percent female and 48 percent Aboriginal participation). 100 percent employment outcomes in the Sydney Metro First Nations and Women in Tunnel Pre-Employment Programmes**
- **Awarded the Sustainability Leadership (Excellence in Social) by Infrastructure Sustainability Council Awards 2024**

TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING (TVET)

In 2023, with a RM30 million investment, the Group collaborated with private vocational training institution, VTAR Institute, to launch a new technical and vocational education and training (TVET) course for Next-Generation Digital IBS – the first for Malaysia.

The establishment of this programme is in line with the 12th Malaysian National Plan and the Government's vision to develop Malaysia into a fully industrialised country.

The programme aims to provide trainees with cutting-edge construction industry skills and helps bolster the competitiveness of local industries on the global stage.

Through TVET, Gamuda is dedicated to nurturing and upskilling local talent and strengthening the delivery of existing upskilling programmes to ensure a sustainable stream of future skilled workers.

- **To train about 600 individuals over the next five years**
- **Collaborated with Merdeka University Berhad by providing full scholarships to two students to study TVET courses in Sichuan, China**

MALAYSIA'S FIRST AI ACADEMY IN THE CONSTRUCTION INDUSTRY

GAMUDA AI ACADEMY

In 2024 we launched the Gamuda AI Academy, offering world-class training, industry-leading technology, and unparalleled mentorship to help participants master full stack AI. The incredible success of the campus in Kuala Lumpur led to the launch of a second campus in Kota Kinabalu, Sabah, in July 2025, and will be followed by the opening of Sarawak's first campus at the end of Q1 2026.

Recognising the urgent need for upskilling and reskilling the workforce, the Academy harnesses the power of Google Cloud's platform to quickly build and deploy solutions that infinitely scale, enriched with Gamuda's cutting-edge use cases, such as the award-winning autonomous tunnel boring machine, Building Information Management Augmented Reality (BIMAR), and other innovations.

The Gamuda AI Academy is a culmination of the Group's proven track record in upskilling talent and supply chain. Through our foundation arm, Yayasan Gamuda, the fully sponsored course aims to forge a new generation of skilled professionals and AI innovators with the latest GenAI tools on Google Cloud. With the first cohort intake in September, Gamuda takes another step towards bridging the AI talent gap in line with the national digital transformation roadmap.

The three-month immersive, project-based learning will equip participants with the relevant skills that are highly valued in the tech industry. At the same time, they will earn badges and certifications from Google Cloud that will be a game-changer for their professional profiles. Participants can also benefit from an optional internship leg with Gamuda or its partners to unlock career-defining opportunities, shaping a brighter future for individuals and industries.

BIM ACADEMY

Gamuda's focus on embracing digital construction is further enhanced with the BIM Academy.

With Building Information Modelling (BIM) being an award-winning tool, the BIM Academy trains employees and subcontractors to design and automate our projects using the software.

It sets to pioneer a significant move up the value chain in the local construction sector to develop more skilled talent in the digital engineering ecosystem.

The Academy has trained over 1,000 employees and subcontractors to be able to design and operate this automated process using BIM software for MRT Putrajaya Line.

DIVERSITY, EQUITY AND INCLUSION

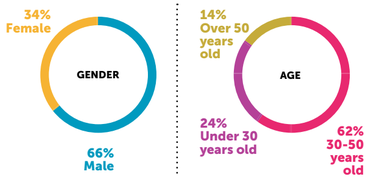
Gamuda understands its role as we work towards gender equity across our operations. Across all levels, women make up at least 30 percent of the workforce by employee category.

Notably, we have a high number of women employees at the executive level, making up 46 percent of all executives working at Gamuda.

We offer employees equal pay for equal work, regardless of gender, and we continue to encourage and empower women to take leadership roles in various areas of our operations.

Gamuda prioritises the hiring of local workers for our projects in all of our countries of operation and places a strong emphasis on developing a diverse workforce with multilingual employees from varying ethnic backgrounds.

We also promote an equitable and inclusive workplace for people with disabilities, including neurodivergent employees from our Enabling Academy.



- *Group Employees: 6,798*
- *57 percent women on Gamuda's Board*

SOCIAL AND COMMUNITY PARTNERSHIP

Yayasan GAMUDA

Yayasan Gamuda was established in 2016 to oversee the Group's charity efforts while ensuring that they align with Gamuda's objectives for people development and community investment.

The Group allocates about two percent of its profits annually to Yayasan Gamuda.

Yayasan Gamuda conducts three anchor programmes:
- Enabling Academy
- Gamuda Scholarship
- Gamuda Inspiration Award

SOCIAL AND COMMUNITY PARTNERSHIP

Enabling Academy

In 2017, Gamuda established the Enabling Academy (EA) to empower neurodivergent adults to be gainfully employed. Gamuda remains the first corporate company to operate an Employment Transition Programme (ETP) in Malaysia.

The ETP Trainer's Manual produced by the academy has been recognised by the Malaysian Ministries of Education, Youth and Sports as a leading guide for teachers and practitioners. The manual is available in English, Chinese and Bahasa Malaysia.

Going further, the EA has made its training resources and materials available in the public domain without charges. The sharing of the intellectual property is intended to help develop more trainers and teachers in this niche field in Malaysia.

We advocate for collaboration with partner companies that embrace neurodiversity to build an impactful ecosystem with support networks to encourage sustainable employment opportunities for people with autism.

- **More than 200 companies over 10 types of industries including banking, programming, accounting, oil and gas, legal, hospitality, retail, pharmaceutical, manufacturing, property and construction and more**
- **81 percent graduates secured and sustained jobs at partner companies for at least a year**
- **First corporate company in Malaysia to establish and operate an ETP**
- **First in Malaysia to publish an ETP Trainer's Manual**
- **150 graduates over 15 batches, as of June 2025**

GAMUDA SCHOLARSHIP

The Gamuda Scholarship, established in 1996, reflects our social (ESG) effort and commitment to preparing youth as future leaders. It provides educational support for young Malaysians to pursue university education and successful careers, contributing to community development.

Our 5-year plan includes upgrading the scholarship programme, with a record RM31 million offered in 2025.

We are focusing on students from low-income families and increasing allocations for overseas studies in countries where we operate, such as Vietnam, Taiwan, and Australia. This effort includes an enhanced selection process and broader outreach.

- **Total investment of RM31 million in 2025 to 183 students**
- **More than 80 percent of FY2025 scholars come from B40 and M40 families**
- **63 scholars from Malaysia's Indigenous communities - 27 Orang Asli from West Malaysia, 22 Orang Asal from Sabah, and 14 from Sarawak**
- **Our scholars are placed in local and overseas universities, including Ivy League placements**

MALAYSIA

Supported more than 946 students, with a total scholarship sum exceeding RM114 million.

AUSTRALIA

18 Indigenous youth have received university and trade scholarships committed through the NRL School to Work Program in 2025 by Gamuda Australia.

VIETNAM

10 scholarships offered and 124 students received one-off financial assistance from Gamuda Land Vietnam from 2023 to 2025.

SOCIAL AND COMMUNITY PARTNERSHIP

EMPOWERING SOCIAL WORK

The Star Golden Hearts Award (SGHA) and Gamuda Inspiration Award (GIA) have been longstanding joint initiatives between The Star Foundation and Yayasan Gamuda, with a history of partnership since 2016. These awards hold significant recognition for humanitarian and social contributions in Malaysia.

Starting from 2024, Yayasan Gamuda has taken the lead in administering the GIA independently, marking a new chapter in our commitment to social impact and community development.

This award recognises individuals or groups for their outstanding service and contribution to society. In particular, community work related to employment, entrepreneurship, youth empowerment, digital literacy, waste management, nature conservation, urban agriculture, ecotourism, community welfare, disabled with special needs, water and sanitation in rural and indigenous communities, and animal welfare.

GAMUDA INSPIRATION AWARD

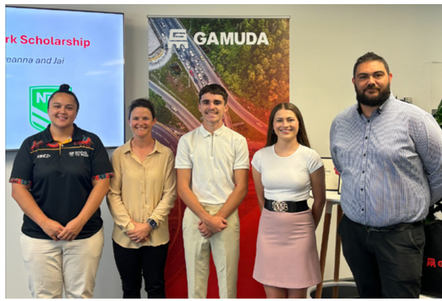
POSITIVE SOCIAL IMPACT IN AUSTRALIA

Gamuda Australia's partnership with the NRL School to Work Program reflects an investment to enable more Indigenous youth to transition into further education, training, and meaningful employment.

In 2024, 17 university and trade scholarships are committed towards alleviating initial financial barriers associated with educational and vocational pursuits, covering expenses such as tuition fees, tools, personal protective equipment, uniforms, and transportation.

As a part of their scholarship recipients will also be able to complete a paid internship with Gamuda Australia to enhance their field experience while they study.

This underscores our commitment to nurturing young talent and fostering inclusivity within the construction sector.



GAMUDA AUSTRALIA GRADUATE PROGRAMME

Gamuda Australia's graduates of 2023 participated in a unique social impact project, where they designed, built, and installed habitats for local wildlife to help regenerate local flora and fauna in the Agnes Banks bushlands in Western Sydney.

They teamed up with the Deerubbin Local Aboriginal Land Council (LALC) to create:

- 10 bee hotels to attract native bees, which will pollinate the threatened native fauna species throughout the area
- 10 bird boxes for kookaburras to use as nests to rejuvenate the native bird population
- 10 special PVC cockatoo bird boxes to attract them back to the area to rejuvenate the native flora and fauna.

The team also donated and planted 400 native seedlings to regenerate bushland.

Gamuda Australia's Graduate Programme enables students to develop the skills needed to launch their career, while the social impact project has helped them discover their purpose in work by channelling their engineering capabilities towards creating a positive impact on the environment.

The project also plays an important role in Gamuda's reconciliation journey, which aligns with our Reconciliation Action Plan and Seeds for Growth sustainability framework.

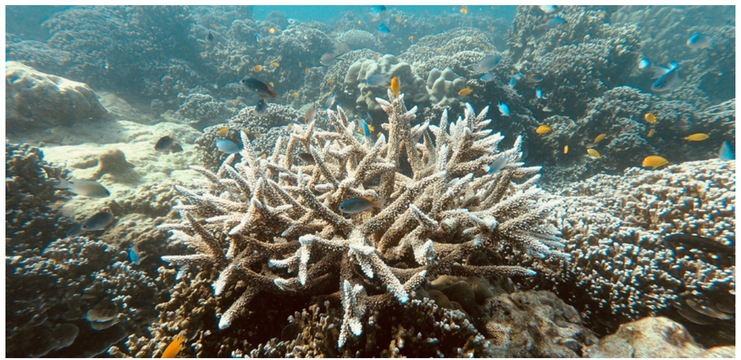
SOCIAL AND COMMUNITY PARTNERSHIP

PARTNERSHIP WITH MAJOR PROJECTS GROUP

In 2024, Gamuda partnered with Major Projects Group (a demolition company and certified social enterprise), dedicating 50 percent of all profits to charity via their Major Projects Foundation.

The Foundation focuses on safeguarding and revitalising Australian coastal and Pacific Islands waters. This includes undertaking critical research into the M/V Limerick wreck, which lies off the coast of Ballina, New South Wales. The vessel poses an environmental hazard, frequently leaking fuel into the surrounding ecosystem, with recorded slicks extending up to 10 km.

The partnership is part of Gamuda's Collaborating for Change initiative – one of the pillars of our "Seeds for Growth" sustainability framework.



INDIGENOUS PARTNERSHIPS

Gamuda is committed to respecting the rights of Indigenous groups according to the United Nations Declaration on the Rights of Indigenous Peoples, and always seek their free, prior, and informed consent (FPIC) in any decisions that may affect them.

Our programmes on uplifting Indigenous peoples in Malaysia and Australia are focused on benefit sharing and cultural preservation, which has enabled us to develop lasting relationships built on mutual respect and trust.

ORANG ASLI IN MALAYSIA

We provide access to employment and income opportunities to the Orang Asli in Malaysia. Our Orang Asli employees make up 5.3 percent of our workforce.

In other ways of supporting them with sustainable income opportunities, we provide knowledge transfer sessions and cultural showcases, where they sell traditional handicraft, and conduct cooking demos, weaving workshops, and cultural performances at the Wetlands Arboretum Centre in Gamuda Cove.

Recognising their deep connection with nature, we work alongside them to manage natural resources sustainably.

Besides Gamuda Scholarship, Yayasan Gamuda offers its Strengths-Based Education programme for students and out-of-school children and youth at Community Learning Centres.

In addition, we have published a storybook, titled, 'Stories from the Orang Asli Communities' by Orang Asli writers to conserve the oral wisdom of the community.

ABORIGINAL AND TORRES STRAIT ISLANDERS IN AUSTRALIA

Our Reflect Reconciliation Action Plan (RAP) seeks to deepen engagement with Indigenous communities as we grow our business in Australia.

We have improved employment outcomes by increasing Aboriginal and Torres Strait Islander recruitment, retention and professional development. They currently make up 2.5 percent of our Australian workforce.

We have increased supplier diversity to improve economic and social outcomes, investing over AUD47 million in 76 Aboriginal businesses. Gamuda is a member of Supply Nation, NSW Indigenous Chamber of Commerce, Kinaway Indigenous Chamber of Commerce, and Yarpa Hub.

Meanwhile, in our project delivery, our stakeholder advocacy and outreach programmes include Aboriginal and Torres Strait Islander groups.

Our social programmes include cultural events and education – for example, we observe cultural protocols, awareness and sensitivity training, as well as celebrat National Reconciliation Week and NAIDOC Week.

LIST OF PROJECTS

ENGINEERING AND CONSTRUCTION

PROJECT	CLIENT	DURATION	SCOPE OF WORKS
Smoky Creek and Guthrie's Gap Solar Power Stations, Australia	Edify Energy	2 years and 5 months each	• Projects include 720 MW of solar and 600MW/2,400 MWh of battery energy storage system (BESS) • Engineering, Procurement, and Construction (EPC) contracts • Design, procurement, construction, testing and commissioning of the solar generation, battery energy storage systems and associated balance of plant infrastructure • Provide ongoing operations and maintenance services following completion, supporting long-term asset performance and reliability
Phase 1 of Ulu Padas Water Supply Scheme (SBAUP), Malaysia	Sabah State Water Department	2026 - 2029	• Construction of a 350 MLD water treatment plant in Beaufort • Installation of approximately 200 km of water pipelines across Sabah's west coast from Sipitang to Kota Kinabalu
Jinbi Solar Farm, Australia	Yindjibarndi Energy Corporation (YEC)	2026 - 2028	• Engineering, Procurement and Construction
Kaohsiung Metropolitan MRT Xiaogang–Linyuan Line Civil Works And Electromechanical Facilities, Taiwan	Kaohsiung City Government's Mass Rapid Transit Bureau	7 years and 4 months	• Three underground stations (RL4, RL5, RL6), one elevated station (RL7) • 3.88 km of underground twin-bound railway track • Six units of cross passages
Sydney Metro West - Stations Package West, Australia	Sydney Metro	2026 - 2031	• Design and construction of five metro stations • Station structure, entrances/access, station fit-out, associated infrastructure, transport integration and public domain works
Carmody's Hill Wind Farm Project BOP, Australia	Georgetown Hills Renewable Energy Pty Ltd	28 months	• Construction of turbine foundations, internal access roads, drainage and erosion controls, crane hardstands, laydown areas and associated earthworks • Trenching and installation of underground cable routes, site preparation works and logistics coordination to support turbine delivery and erection
Marinus Link Stage 1 BOW Package, Australia	Marinus Link Pty Ltd	2026 - 2030	• Final major construction tender covering civil, structural, and electrical infrastructure • Build converter station buildings, performing land cable civil works • Onshore installation tasks following main cable and converter equipment contracts award
Ryde Pump Station to Wahroonga Reservoir, Australia	Sydney Water	2026 – 2028	• Lay over 10 km of DN900 watermain from Ryde Pump Station to Wahroonga Reservoir
Richmond Road Upgrade (M7 to Townson Road), Australia	Transport for NSW, Australia	2026	• Add an additional lane in each direction between M7 Motorway and Townson Road • Build a new flyover bridge from the M7 Motorway Rooty Hill Road North off-ramp to Richmond Road northbound • Move the pedestrian and bike path on the western side of Richmond Road • Replace existing boardwalk with a new concrete bridge including pedestrian and bike path and travel lanes over Bells Creek
The Northern Coastal Highway, Limbang Section 1, Sarawak, Malaysia	Regional Corridor Development Authority	48 months from the date of site possession	• 14.7 km four-lane dual carriageway highway. • Bridges and flyover • Earthworks and other associated works
Collaboration with Gentari, Malaysia	N/A	2025 *(Collaboration Agreement)*	• Develop approximately 1.5 GW of renewable energy capacity through solar photovoltaic power plants paired with battery energy storage systems (BESS)
Collaboration with SD Guthrie, Malaysia	N/A	2025 *(Collaboration Agreement)*	• Develop, own and operate solar power assets (including energy storage systems) with an accumulated target capacity of 1.2 GW
Penang Mutiara Line, Malaysia	MRT Mutiara Sdn Bhd, MRT Corporation Sdn Bhd	2025 - 2031	• 23.7 km elevated viaduct from Komtar to Silicon Island • 19 stations (above ground) and one provisional station in Silicon Island • A depot at Silicon Island for light and heavy maintenance • Ancillary structures, at-grade park and ride (AGPR), utilities and services relocations, utility buildings, external surface works, and other associated works
Weasel Solar Farm and Cellars Hill Wind Farm, Australia	N/A	2025 - 2027 and 2028, respectively	• Co-develop 600 MW of wind and solar generation with up to 600 MW of BESS
Kaohsiung Port Intercontinental LNG Terminal - Wharf and Connecting Roads (Bridges), Taiwan	Taiwan International Ports Corp., Ltd Kaohsiung Branch	2025 – 2030	• 2.193 km seawall consisting of 87 caissons • 1.2 km connecting bridge • 729 m wharf • Platform structures including an unloading platform, connecting platform and turning platform
345kV Gangfeng-Zhongke, Zhongke-Hengshan Underground Transmission Line (Third Section), Taiwan	Taiwan Power Company	2025 – 2028	• Civil engineering and auxiliary electrical and mechanical systems works • Construction of 4 shafts • 3,208 m cable tunnel consists of different methods including tunnel boring machine, pipe jacking, open cut as well as ancillary mechanical and electrical works
Xizhi Donghu Mass Rapid Transit, Taiwan	Department of Rapid Transit Systems, New Taipei City Government	2024 - 2031	• 5.78 km elevated viaducts and trackwork • Six stations (above ground) • System works such as rolling stock, power supply, signalling, platform screen door, communication system, central monitoring system, auto fare collection system and depot maintenance equipment
Goulburn River Solar Farm, Australia	Lightsource bp Renewable Energy Investments Limited	2024 - 2026	• Civil, structural and electrical infrastructure required for the 585 MWp solar farm
Boulder Creek Wind Farm, Australia	Aula Energy and CS Energy	2024 - 2027	• 38 turbines, with a generating capacity of 228 MW (6 MW per turbine) • Civil and electrical works to construct 41 km of access tracks with grades up to 15% and 70,000 m^3 of cut/fill bulk earthworks
Metronet High-Capacity Signalling Project, Australia	Public Transport Authority (PTA) of Western Australia	2024 - 2034	• Design, supply, test, commission and maintain the Urbalis Communications-based Train Control • Upgrading the existing signalling and control systems to an integrated Communications-Based train Control System • Deliver in multiple line-by-line stages to minimise disruption to train operators
Silicon Island, Penang, Malaysia	Penang State Government	2023 - 2038	• Design, construction and completion of Silicon Island measuring 2,300 acres • Common Infrastructure (including smart city features) • Highway PIL2A ("TC Works")
Cross Island Line (Phase 2) Contract 209 – Design and Construction of CR18 Station and Tunnels	Singapore Land Transport Authority	2023 - 2032	• One underground station • Twin tunnels, at approximately 1.9 km
Kaohsiung MRT Metropolitan Yellow Line Package YC01, Taiwan	Taiwan Kaohsiung City Government's Mass Rapid Transit Bureau	2023 - 2032	• 4.4 km alignment located within NiaoSong District of which 3.5 km comprises underground twin bored tunnels and 0.9 km of elevated tracks • Four stations (three underground and one above ground) • Two crossovers and cross passages
M1 Motorway Extension to Raymond Terrace: Black Hill to Tomago Works, Australia	Transport for NSW, Australia	2023 - 2028	• 10 km greenfield dual carriageway motorway link between the M1 Motorway at Beresfield and Tomago • Major interchanges at Black Hill, Tarro and Tomago • Nine bridges, including a viaduct, approximately 2.6 km-long across the Hunter River and floodplain

LIST OF PROJECTS

ENGINEERING AND CONSTRUCTION

PROJECT	CLIENT	DURATION	SCOPE OF WORKS
NEDA39 Solar Farm, Pahang, Malaysia	N/A	2022 - 2023	• 125-acre and 39 MWp solar farm
Taoyuan City Underground Railway Project, Package CJ18, PingZhen Commuter Station, Taiwan	Taiwan Ministry of Transportation and Communications' Railway Bureau	2022 - 2030	• 3.734 km underground twin bound railway track • One underground commuter station • ZhongFeng bridge protection works • Relocation of LaoJie river bridge • Temporary PingZhen above-ground commuter station
CR7 Station and Tunnels, Cross Island Line Phase 1	Singapore Land Transport Authority	2022 - 2030	• One underground station • 1.4 km twin tunnels • 2-storey electrical substation • New vehicular bridge • Road and canal widening
Coffs Harbour bypass, Australia	Transport for NSW, Australia	2022 - 2027	• 14 km of new, upgraded 4-lane • Three tunnels (1 km in total) • Three grade-separated interchanges • Bus interchange, pedestrian footbridge
Sydney Metro West - Western Tunnelling Package, Australia	Transport for NSW, Australia	2022 - 2025	• 9 km twin metro rail tunnel • Excavation and civil works for 2 stations • Earthworks • Civil structures, utilities and connecting tunnels for Maintenance and Stabling Facility • Precast segment manufacturing facility • TBM operations site
Sungai Rasau Water Supply Scheme (Stage 1), Malaysia	Selangor State Government	2022 - 2025	• 1,400 MLD intake structure capacity • 700 MLD water treatment plant • 2.4 m diameter twin-pipe • Two overhead bridges crossing • Two highways
Marine Bridge – Guantang, Taiwan	CPC Corporation Taiwan	2019 - 2022	• 1.23 km marine bridge • 284 m road embankment
Extension of Marine Bridge, Taiwan	CPC Corporation Taiwan	2022 - 2024	• Extension of marine bridge by 376 m
161kV Songshu to Guangfeng Underground Transmission Line, Taiwan	Taiwan Power Company	2021 - 2025	• 7.3 km underground cable tunnel • 13 units manholes • Four units working shafts • Foundation for primary substation distribution transformer
Gurney Marine Bridge, Penang, Malaysia	Messrs Tanjung Pinang Development Sdn. Bhd.	2021 - 2024	• 730 m in total length • 450 m marine bridge crossing
Second Trunk Road, Batang Lupar Bridge No. 2, Malaysia	Jabatan Kerja Raya Sarawak	2020 - 2025	• 870 m cable-stayed bridge, comprising two 145.5 m towers and three spans, measuring 210 m, 450 m, and 210 m, across the existing Batang Lupar River • 2.1 km of approach road
Seawall – Taipei Port, Taiwan	Taiwan International Ports Corporation Ltd.	2020 - 2025	• 4 km seawall • Shore protection works • Dismantle existing 945 m of seawall structures

PROJECT	CLIENT	DURATION	SCOPE OF WORKS
Gali Batu Bus Depot, Singapore	Singapore Land Transport Authority	2019 - 2023	• 5-storey main depot with parking capacity for 680 buses and associated facilities • 5-storey dormitory for 350 pax • 3-storey administrative building
PMV Infra 05 – Belfield Tunnel, Malaysia	PNB Merdeka Ventures, Malaysia	2019 - 2023	• 1.1 km road tunnel • 80 m flyover bridge • 100 m road embankment
Pan Borneo Highway (WPC-04), Sarawak, Malaysia	Ministry of Works, Malaysia	2016 - 2022	• 89.4 km highway • 9 river bridges • 189 cro ssing culverts • A new interchange • 49 bus shelters • Three pedestrian bridges
MRT Putrajaya Line, Malaysia	Mass Rapid Transit Corporation, Malaysia	2015 - 2023	• Total 56.2 km (36 operational and 5 provisional stations) • 42.7 km elevated; 13.5 km underground
MRT Kajang Line, Malaysia	Mass Rapid Transit Corporation, Malaysia	2011 - 2017	• Total 42 km (29 stations) • 32.5 km elevated; 9.5 km underground
Yen So Park Urban Renewal Project, Vietnam	Hanoi People's Committee, Vietnam	2009 - 2012	• 200MLD • Serves 900,000 people
Electrified Double Track Project (Ipoh – Padang Besar), Malaysia	Ministry of Transport, Malaysia	2008 - 2014	• 329 km rail upgrade to two parallel tracks Rail electrification and signalling • 16 road over bridges • 78 river bridges • Nine road under bridges • 48 motorcycle/pedestrian bridges • A 282 m swing bridge • 3.45 km marine viaduct • 29 km land viaduct • Two mined tunnels (3.3 km & 3.43 km) • 15 stations • 10 halts • Seven operation buildings • Four centralised traffic control buildings • Three depots
Sitra Causeway Bridges, Bahrain	Ministry of Works & Housing, Bahrain	2006 - 2010	• 3.5 km highway • Two marine bridges (200 m & 400 m) • 2.4 m road embankments • A new three-level interchange
Hamad International Airport, Qatar	New Doha International Airport Steering Committee	2005 - 2012	• Two runways: 4.9 km & 4.3 km • Three parallel taxiways totalling 14 km • Two access road tunnels of 1 km each • 100 km drainage system • Four detention ponds
Dukhan Highway (Shahaniya to Zek reet), Qatar	Public Works Authority of Qatar	2005 - 2009	• 42.5 km highway • Five grade separated interchanges • Seven camel underpasses
Kaohsiung Mass Rapid Transit (MRT) Metropolitan Orange Line Package C04, Taiwan	Kaohsiung Rapid Transit Corporation Taiwan	2002 - 2008	• 3.9 km bored tunnel • 1 km cut and cover tunnel • Two underground stations
Panagarh-Palsit Highway & Durgapur Expressway, India	National Highway Authority of India	2001 - 2005	• 128 km (64 km + 64 km) road upgrade • 25 (10 + 15) underpasses • Four (2 + 2) overpasses

LIST OF PROJECTS

PROPERTY DEVELOPMENT

DEVELOPMENTS (MALAYSIA)	CAPACITY
SS15 Redevelopment – Mixed Commercial and Purpose-Built Student Accommodation, Malaysia	2.88 acres
Gamuda Cove, Malaysia	1,866 acres
Gamuda Gardens, Malaysia	1,342 acres
twentyfive7, Malaysia	257 acres
Kota Kemuning, Malaysia	1,854 acres
Jade Hills, Malaysia	338 acres
Valencia, Malaysia	278 acres
Bandar Botanic, Malaysia	1,242 acres
Kundang Estates, Malaysia	89 acres
Horizon Hills, Malaysia	1,228 acres
HighPark Suites, Malaysia	4.9 acres
The Robertson, Malaysia	3 acres
Madge Mansions, Malaysia	2.2 acres
Bukit Bantayan Residences, Malaysia	18 acres
GM Residence Remia, Malaysia	34 acres
Gamuda Biz Suites, Malaysia	3.6 acres

DEVELOPMENTS (INTERNATIONAL)	CAPACITY
Marshgate Lane Purpose-Built Student Accommodation, United Kingdom	321 beds
City Wharf Purpose-Built Student Accommodation, United Kingdom	492 beds
Press House Purpose-Built Student Accommodation, United Kingdom	419 beds
West Hampstead Central, United Kingdom	1.2 acres
75 London Wall, United Kingdom	1.5 acres
Aldgate, United Kingdom	0.12 acres
661 Chapel St., Australia	0.4 acres
The Canopy on Normanby, Australia	0.64 acres
Fareham, Australia	0.24 acres
Chencharu Close Mixed Commercial and Residential Development	7.3 acres
GEM Residences, Singapore	3.0 acres
OLÁ, Singapore	4.2 acres
Ambience, Vietnam	2.7 acres
Celadon City, Vietnam	203 acres
Gamuda City, Vietnam	432 acres
Artisan Park, Vietnam	13.8 acres
Elysian, Vietnam	7 acres
Eaton Park, Vietnam	9.3 acres
Springville, Vietnam	45 acres
The Meadow, Vietnam	10.4 acres

INFRASTRUCTURE CONCESSIONS

PROJECT	CLIENT	DURATION	SCOPE OF WORKS
Northern Perak Water Supply Scheme – Water Treatment and Distribution Infrastructure, Perak, Malaysia	Perak State Government	2025 - 2030	• Development and operation of water treatment and distribution infrastructure in the Kerian district in Northern Perak under a 40-year concession • Supply treated water to the Kerian Integrated Green Industrial Park (KIGIP) and the sale of excess treated water to Penang
Ulu Padas Hydroelectric Project, Sabah, Malaysia	Sabah State Government	2023 - 2030	• Construction of a 187.5 MW hydroelectric plant with an annual energy yield of 1,052 GWh • The project will operate under a 40-year concession tenure
Floating Solar Plant	Sabah State Water Department	2026 - 2031	• Development of a 150 MWac floating solar plant with an annual energy yield of 300 GWh • The floating solar plant will operate under a 25-year concession tenure
Stormwater Management and Road Tunnel (SMART), Malaysia	Department of Irrigation & Drainage Malaysia; Malaysian Highway Authority	2003 - 2007	• 9.7 km stormwater tunnel • 3 km double-deck motorway • Three billion litres of storage capacity two ventilation shafts • Two junction boxes
Sungai Selangor Dam Water Supply Scheme, Malaysia	Selangor State Government	2000 - 2005	• 110 m rock - filled regulating dam with crest length of 800 m and storage capacity of 235 million cubic metres • 375 m diversion tunnel • Two water treatment plants - Rasa (250 MLD) and Bukit Badong (800 MLD) • 2,000 MLD/day water supply
Western Kuala Lumpur Traffic Dispersal Scheme – SPRINT Highway, Malaysia	Ministry of Works Malaysia	1999 - 2004	• 26.5 km, dual 3-lane highway • 15 interchanges, three toll plazas • 700 m twin bored tunnel • 2 km elevated double decker viaduct • 43 bridges • One vehicular underpass • 10 pedestrian bridges
Lebuhraya Damansara Puchong (LDP), Malaysia	Ministry of Works Malaysia	1996 - 1998	• 40 km, dual 3-lane highway • 19 interchanges, four toll plazas • 1.1 km cable-stayed bridge (three-level overpass)
Shah Alam Expressway, Malaysia	Ministry of Works Malaysia	1994 - 1996	• 34.5 km, dual 3-lane highway • 12 interchanges, three toll plazas

SIGNIFICANT RECOGNITION & AWARDS

Gamuda
Most Honored Company
2026 Asia Executive Team
extel

Institutional Investor
2024 ASIA (EX-JAPAN) EXECUTIVE TEAM
MOST HONOURED COMPANY
GAMUDA

The Edge Billion Ringgit Club 2024

- **Company of the Year**
- **Big Cap Companies – RM10b to RM40b Market Capitalisation:**
  Highest Growth in Profit After Tax Over Three Years
- **Construction:**
  Highest Growth in Profit After Tax Over Three Years
- **Best Corporate Responsibility Initiatives:**
  Big Cap Companies RM10b to RM40b Market Capitalisation

The Edge Billion Ringgit Club 2025

Highest Returns to Shareholders over Three Years, Construction Category

ESG Positive Impact Awards

Gold Winner
Large Companies Tier
Environmental Category
Renewal Energy

Asia's Outstanding Companies Poll 2023 – Asiamoney
Overall Most Outstanding Company, Malaysia

2nd consecutive wins since 2022

Asia's Outstanding Companies Poll 2023 – Asiamoney
Most Outstanding Company, Malaysia Construction & Engineering Sector

5th consecutive wins since 2019

No. 1 The Edge Malaysia Top Property Developers Awards 2023

AUTODESK

Autodesk ASEAN Innovation Awards 2024 – Innovator of the Year Award (Country)

Chinese Institute of Civil and Hydraulic Engineering Association

Environmental and Ecology Preservation (Excellent) - 2025

Construction Golden Safety Award

Excellent Occupational Safety and Health in Public Infrastructure – 2024
Excellent Honour – 2022, 2025

Public Construction Quality Award

Excellent Honour – 2024, 2025

WEPs Awards
Gender-Inclusive Workplace
For exemplary practice embracing the Women's Empowerment Principles (WEPs) in Asia-Pacific

British Safety Council
Sword of Honour 2022 Winner

3 wins – 2022, 2020, 2019

British Safety Council
Five Star Occupational Health and Safety Audit 2021

4 wins – 2021, 2020, 2019, 2018

Major Project of the year
WINNER
ITA TUNNELLING AWARDS 2021

Technical Product/Equipment Innovation
WINNER
ITA TUNNELLING AWARDS 2019

Ground Engineering Awards 2021
WINNER

New Civil Engineer
Tunnelling Festival 2021
WINNER

ACES AWARDS
TOP WORKPLACES IN ASIA

Australian Workplace Health & Safety Awards
WINNER

The Edge Best Managed & Sustainable Property Awards 2025

Gold Winner for Gamuda Gardens in the 10 Years and Below - Multiple-Owned Strata Residential

Gold Winner for Horizon Hills in the 10 Years and Below - Non-strata Residential

FIABCI World Prix d'Excellence Awards
Purpose-Built Category

2023 Winner for Celadon Sports and Resorts Club, Celadon City, Vietnam

IDC Future Enterprise Awards
Country Winner
2024

Gamuda Berhad 197601003632 (29579-T)
Menara Gamuda, Block D, PJ Trade Centre
No. 8, Jalan PJU 8/8A, Bandar Damansara Perdana
47820 Petaling Jaya
Selangor Darul Ehsan, Malaysia
(603) 7491 8288 (603) 7728 9811 gccs@gamuda.com.my gamuda.com

GamudaBhd GamudaBhd GAMUDA gamudagroup Gamuda Berhad

Digital: 20 May 2026